

Counterproductive Sustainable Investing: Short Statement

By Samuel Hartzmark and Kelly Shue

Most sustainable investing today involves building a portfolio of low-emissions “green” firms while excluding so-called “brown” firms with high emissions. The underlying goal is to lower the cost of financing for green firms and raise it for brown firms. With enough time and money, the thinking goes, this strategy will incentivize all firms, green and brown, to improve their environmental impact.

Our research shows that the dominant sustainable investing strategy may actually be counterproductive. Rather than incentivizing polluters to cut back, such an approach may actually cause them to pollute more. When brown firms are punished with a higher cost of capital and pushed toward bankruptcy, they become more short-termist, and are incentivized to pollute more to generate cash right now. On the other hand, rewarding firms that are already green does little to improve their environmental impact. Most of the green firms favored by sustainable investors tend to be in the insurance, health care, and financial services industries. These services firms start with close-to-zero emissions by the nature of their business, and they are very unlikely candidates to develop new green technologies.

We reach this conclusion by studying emissions data from over three thousand large companies from 2002 to 2020. We divide firms into five different segments based on greenhouse gas emissions (adjusting for revenue, because larger companies generally emit more than smaller ones). Then, using historical data, we analyzed how the highest- and lowest-emitting groups responded to changes in their cost of capital—like those the sustainable investing movement seeks to bring about.

We find that when green firms experience a change in their cost of capital, their emissions don’t change substantially. Brown firms, by contrast, significantly increase emissions following an increase to their cost of capital. Rather than incentivizing improvements, starving brown firms of cheap money leads them to double down on existing methods of production, because continuing with old high-pollution production is how brown firms earn cash quickly to avoid bankruptcy. Punishing brown firms with expensive financing pushes them away from investments in new green technology that could reduce emissions.

Even a modest percentage increase in emissions from an already heavily polluting brown firm has a significant environmental impact. We show that the average brown firm has 261 times the emissions of the average green firm. So for green firms, even a large percentage reduction in emissions has negligible environmental impact. Meanwhile, if a brown firm changes in emissions in either direction by just 1%, that is way more meaningful than a typical green firm changing its emissions by 100%. We show that sustainable investors currently focus too much on percentage reduction in emissions and too little on absolute emissions. Brown firms that make small, hard-won percentage reductions are generally still considered toxic assets that are excluded from the portfolios of sustainable investment funds. That offers the wrong incentives, in that it motivates firms that are already green to engage in trivial or greenwashing attempts to make themselves look even more green.

COUNTERPRODUCTIVE SUSTAINABLE INVESTING: THE IMPACT ELASTICITY OF BROWN AND GREEN FIRMS *

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Abstract

We develop a new measure of impact elasticity, defined as a firm's change in environmental impact due to a change in its cost of capital. We show empirically that a reduction in financing costs for firms that are already green leads to small improvements in impact at best. In contrast, increasing financing costs for brown firms leads to large negative changes in firm impact. Thus, sustainable investing that directs capital away from brown firms and toward green firms may be counterproductive, in that it makes brown firms more brown without making green firms more green. We further show that brown firms face very weak incentives to become more green. Due to a mistaken focus on *percentage* reductions in emissions, the sustainable investing movement primarily rewards green firms for economically trivial reductions in their already low levels of emissions.

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A wise man gets more use from his enemies than a fool from his friends. -Baltasar Gracian

I. Introduction

Sustainable investing has exploded in popularity, with \$35 trillion in global assets in 2020 that are expected to grow to one-third of all assets under management by 2025.¹ While a variety of tactics have been employed, the dominant sustainable investing strategy involves making investments in firms that are perceived to be “green” (positive environmental impact) and avoiding investments in firms that are perceived to be “brown” (negative environmental impact).² To the extent that sustainable investing can change firm financing conditions, it rewards green firms by lowering their cost of capital and punishes brown firms by raising their cost of capital. The most commonly-stated goal of sustainable investors is to facilitate a green economic transition whereby their investments motivate all firms to become more green while minimizing economic loss or even while encouraging economic growth. The success of the sustainable investing movement in achieving this green transition goal depends critically on how firms alter their behavior in response to changing financing conditions. In this paper, we develop a new measure of “impact elasticity,” defined as a firm’s change in environmental impact due to a change in its cost of capital. Without knowledge of the impact elasticities of green and brown firms, it is unclear which and how firms should be targeted by sustainable investors.

This paper shows that, if the dominant sustainable investing strategy of directing capital away from brown firms toward green firms succeeds in changing financing costs, such a strategy would be counterproductive relative to a green transition goal, in that it would make brown firms more brown without making green firms more green. We show empirically that firms that are considered green based on their greenhouse gas emissions per unit of output have little scope for further improvement in their impact. Brown firms exhibit large negative impact elasticities—they become substantially less brown in response to easier access to capital and more brown if pushed toward financial distress. We further show that the dominant sustainable investing strategy provides very weak incentives for brown firms to become more green. Due to a mistaken focus on *percentage* changes in emissions, the sustainable investors primarily reward green firms for economically trivial reductions in their already

¹See <https://www.bloomberg.com/company/press/esg-may-surpass-41-trillion-assets-in-2022-but-not-without-challenges-finds-bloomberg-intelligence>. We use “sustainable investing” as an umbrella term to refer to investment strategies that seek to improve firm environmental impact on society. Commonly used terms for such investments are green investing, socially responsible investments (SRI), environmental, social and governance (ESG) investing, ethical investing, and corporate social responsibility (CSR) investing, amongst others.

²Examples of such strategies include screening, where brown firms are excluded from sustainable portfolios, as well as ESG integration, where sustainability metrics are used in portfolio construction leading to an overweight in green firms and underweight in brown firms.

low emissions.

A growing body of recent empirical research shows that sustainable investors have already succeeded in raising the cost of capital for brown firms relative to green firms (see, e.g., [Chava \(2014\)](#), [van der Beck \(2021\)](#), [Kacperczyk and Peydró \(2022\)](#), [Pástor et al. \(2022\)](#), [Gormsen et al. \(2023\)](#), and [Green and Vallee \(2022\)](#)), although [Teoh et al. \(1999\)](#) and [Berk and van Binsbergen \(2021\)](#) argue that other investors can offset sustainable investment flows. In this paper, we do not take a strong stand on how much sustainable investing has already altered firm cost of capital. Rather, we believe that with \$35 trillion in committed assets, it is important to consider what would happen if the movement succeeds. Our paper suggests that the best case scenario is one where the dominant sustainable investing strategy, in its present form, has not yet succeeded in shifting firms' cost of capital.

A simple case study may help illustrate our paper's intuition. Travelers is an insurance firm in the S&P 500 that looks spectacular on environmental, social, and governance (ESG) metrics. Travelers widely advertises its low greenhouse gas emissions. In 2021, it emitted 33,477 metric tons of carbon, which is about 1 ton per million dollars of revenue.³ At the opposite extreme lies Martin Marietta Materials, another S&P 500 firm that supplies heavy building materials. Amongst ESG ratings providers, Martin Marietta is uniformly considered poor. In 2021, it emitted about 5.1 million tons of carbon, corresponding to about 1,000 tons per million dollars of revenue.⁴ Relative to Travelers, Martin Marietta has 1,000 times as much emissions intensity, measured as emissions scaled by revenue.

The most common sustainable investing strategy dictates that investors should invest in Travelers and avoid Martin Marietta. With that said, if money flows toward Travelers allowing further investments in green projects at subsidized rates, where would it go? If Travelers cut emissions by 100%, it would be equivalent to Martin Marietta cutting its emissions by a mere 0.1%. As an insurance firm, Travelers is also very unlikely to develop new green technology that could be adopted by other firms, or to manufacture building materials in a manner more environmentally friendly than Martin Marietta currently does. On the other hand, Martin Marietta has the capability of becoming much more green or brown. While the company emits a large amount of carbon, it does so after having made significant green investments to cut its emissions per ton of cement from 0.84 in 2016 to 0.77 in 2019. Similarly, if the market forced Martin Marietta to worry about its short-term survival, the company could double down on its existing brown projects which deliver more front-loaded cash flows. Sim-

³https://sustainability.travelers.com/iw-documents/sustainability/Travelers_ESGAnalystData2021.pdf

⁴<https://mcdn.martinmarietta.com/assets/sustainability/flip/sustainability2021-f/index.html>

ply reversing its efficiencies per dollar on carbon emissions since 2016 would result in an increase in emissions of approximately one million tons, equal to 30 times Travelers' annual level of emissions.

In our empirical analysis, we show the intuition of this example is reflective of the broader data. We measure firm environmental impact using greenhouse gas (e.g., carbon) emissions. The importance of emissions to sustainable investors is reflected in recent SEC communications concerning mandatory disclosure of emissions in the portfolio holdings of all funds that consider environmental factors.⁵ Indeed, a recent cover story in *The Economist* argued that emissions are so important that they should be the sole focus of sustainable investors.⁶ We measure firm emissions as raw emissions scaled by firm output. This is a standardized measure that is commonly used by sustainable investors. It has the benefits of being comparable across firm sizes and of capturing the trade-off between emissions and output inherent in a green transition goal.

We begin by showing that brown firms have much greater levels of emissions and year-to-year variability than green firms. Variability provides a useful upper bound on the absolute value of a firm's impact elasticity; variability that is close to zero implies that the impact elasticity must also be close to zero. We divide firms into quintiles by their emissions intensity (defined as scope 1 and scope 2 emissions scaled by revenue, hereafter referred to as "emissions" for brevity) in the previous year, with quintiles 1 and 5 representing brown and green firms, respectively. The average brown firm has 261 times as much emissions as the average green firm, and experiences approximately 150 times larger absolute changes in emissions from year to year. The average absolute annual *change* in emissions for a brown firm is equal to the average *level* of emissions from 35 green firms combined.

Next, we examine the impact elasticity of green and brown firms. To obtain sufficient statistical power, we examine a broad class of shocks to firms' cost of capital without restricting our attention to changes in financing costs due to sustainable investing. The underlying assumption is that, if the dominant sustainable investing strategy succeeds in altering firm's financing costs, firms would react in a similar fashion as they react to other changes in their financing costs. We explore potential violations of this assumption later in this paper.

⁵"ESG-focused funds that consider environmental factors... would be required to disclose the carbon footprint and the weighted average carbon intensity of their portfolio. The requirements are designed to meet demand from investors seeking environmentally focused fund investments for consistent and comparable quantitative information regarding the GHG emissions associated with their portfolios and to allow investors to make decisions in line with their own ESG goals and expectations." <https://www.sec.gov/files/ia-6034-fact-sheet.pdf>

⁶The article states, "The environment is an all-encompassing term, including biodiversity, water scarcity and so on. By far the most significant danger is from emissions, particularly those generated by carbon-belching industries. Put simply, the e should stand not for environmental factors, but for emissions alone." <https://www.economist.com/leaders/2022/07/21/esg-should-be-boiled-down-to-one-simple-measure-emissions>

Across a variety of tests, we find that brown firms have greater negative impact elasticity than green firms. First, brown firms exhibit greater reductions in their emissions following improvements in their financial performance. Stronger past returns eases financial constraints and lowers the firms' cost of capital. To establish causality, we examine the relation between firm emissions and the firm's industry return in the previous year, calculated excluding the focal firm. The intuition is that industry return shocks strongly affect firm financing costs, but individual firm choices of emissions should not affect industry returns. We find that brown firms are much more elastic to industry shocks than green firms. Because firm investment choices may take time to fully manifest as changes in emissions, we also conduct tests at longer horizons. We find that changes in brown firm emissions are persistent and larger at longer horizons; they do not appear to be driven by short term fluctuations in output or stickiness in raw emissions. Second, we examine how firm emissions respond to financial distress, as proxied by interest coverage, Altman Z-scores, or industry performance in the lowest decile within our sample. We find that brown firms react to financial distress by increasing their emissions, whereas green firms exhibit a much smaller response, sometimes in the opposite direction.

Next, we present three tests to isolate a financial channel operating through the cost of capital, as distinct from potentially correlated productivity shocks. First, we examine changes in a firm's implied cost of capital (ICC), a measure that captures the portion of past returns that is due to changes in the cost of capital rather than changes in cash flow expectations. Across a variety of ICC measures, we find that brown firms exhibit a large negative impact elasticity whereas green firms exhibit elasticities close to zero. Second, to identify the role of financial constraints, we assess whether firms that are more leveraged react differently to industry productivity shocks. The cost of capital of highly leveraged firms should be more sensitive to the same productivity shock. Consistent with this prediction, we find the largest increase in emissions after a negative industry shock occurs among brown firms that are highly leveraged. Third, we exploit exogenous variation in firm's cost of capital induced by variation in investor demand for dividend payments, following techniques introduced in [Hartzmark and Solomon \(2013, 2019\)](#). We find that changes in the cost of capital induced by dividend demand affect the emissions of high-dividend-yield brown firms significantly more than the emissions of green firms and other brown firms.

Our findings of a large negative impact elasticity for brown firms and a close-to-zero one for green firms is consistent with basic corporate finance theory. Brown firms likely face a choice between dark-brown investment projects (e.g., continuing or expanding existing high-pollution operations, or

cutting corners on pollution abatement) and light-brown investments (e.g., shifting to cleaner production or green energy). Because the light-brown project entails a departure from existing methods, it likely requires investment in new capital which costs more up front and delivers back-loaded cash flows compared to the dark brown project. Financial distress or an increase in the cost of capital will make short-term cash flows more attractive relative to long-run cash flows. Intuitively, an increase in the cost of capital is equivalent to a higher discount rate for the future. Thus, an increase in the cost of capital causes the dark-brown project to look relatively more attractive, leading brown firms to have a negative impact elasticity. This intuition is similar to the model in [Lanteri and Rampini \(2023\)](#), which shows that financial constraints cause firms to choose dirty over clean technology.⁷ An increase in the cost of capital will similarly cause green firms to prefer projects that generate short term cash flows. However, green firms operate in industries (e.g., insurance for Travelers) where they cannot generate substantial environmental externalities regardless of which projects they choose to pursue, leading green firms to have impact elasticities close to zero.

So far, we have shown that the direct effect of an increase in the cost of capital is to make brown firms more brown. Next, we investigate whether sustainable investors provide incentives for brown firms to become more green. Specifically, brown firms may choose to become more green if sustainable investors reward them by lowering their cost of capital. While a strategy targeted at incentivizing brown firms to become more green is promising, we show such incentives have not been provided in practice. Sustainable investment funds indeed reward firms that have improved their impact over the past several years, consistent with best practices modeled by [Oehmke and Opp \(2022\)](#). However, changes in impact are measured in the wrong units. Sustainable investors appear to suffer from a proportional thinking bias ([Tversky and Kahneman \(1981\)](#) and [Shue and Townsend \(2021\)](#)) in which they reward firms with large *percentage* reductions in emissions rather than large *level* reductions in emissions. Influential ESG environmental ratings similarly reward percentage reductions in emissions rather than level reductions in emissions.

The large scale differences in levels of emissions across firms make this distinction important. A 100% reduction in emissions by a green firm is far less economically meaningful than a 1% reduction by a similarly-sized brown firm. The focus on percentage reductions is exacerbated by popular net-zero emissions targets (see e.g., [Hong et al. \(2021\)](#)), which entail a large percentage reduction in

⁷Related evidence from [Thomas et al. \(2022\)](#) show that firms cut back on pollution abatement costs to meet earnings targets. [Gilje et al. \(2020\)](#) shows that financial distress causes firms in the oil and gas industry to pull forward drilling in existing oil wells at the expense of long-run project returns. Other research has shown that financial constraints and a high cost of capital cause firms to prefer old capital ([Eisfeldt and Rampini, 2007](#); [Ma et al., 2022](#)).

emissions and are easier to achieve for green firms with low initial levels of emissions. Perhaps most surprisingly, we find that sustainable investors reward green firms much more than brown firms for the same percentage reduction in emissions (logically, it should be the other way around). This additional mistake is consistent with an affect heuristic (e.g., Slovic et al., 2007), in which sustainable investors naively choose to disassociate from brown firms that they dislike.⁸

Before proceeding, it is important to recognize that sustainable investors can have different objectives. We show that the dominant sustainable investing strategy can be counterproductive relative to the widespread practitioner goal of smoothly transitioning to a green economy. A “transition” objective strives to save the environment while minimizing loss in economic output.⁹ It thereby emphasizes reducing emissions intensity, i.e., emissions per unit of output. However, a subset of sustainable investors pursue a more radical objective of lowering firm emissions irrespective of maintaining output levels. These investors are sometimes characterized as pursuing “degrowth”—the deliberate shrinking or elimination of brown industries, or at its extreme, the shrinking of total global output.¹⁰ The dominant sustainable investing strategy, contrary to its potential counterproductive effect on a transition objective, is not counterproductive relative to a degrowth objective. Indeed it is theoretically obvious that a sufficiently large increase in the cost of capital would deter entry and drive existing brown firms out of business, thus eliminating their emissions.

In theory, a sustainable investor with a transition goal could implement a strategy that shrinks brown firms but also grows green firms to replace the loss in output. Such a strategy is complicated by the fact that brown firms operate in industries such as agriculture and building materials, which produce outputs that are essential to society and currently lack practical green alternatives. In the absence of green substitutes for entire brown sectors, sustainable investors could contribute to the greening of a brown sector by investing in the firms *within* that sector that are relatively more green or that are meaningfully transitioning toward lower emissions. Importantly, this would not lead to underweighting brown sectors as a whole.

⁸Related evidence from Hartzmark and Sussman (2019), Heeb et al. (2022), and Bauer et al. (2021) has shown that sustainable investors are motivated by affect and social signaling, and exhibit willingness-to-pay that is not strongly related to the magnitude of impact.

⁹Or perhaps even increasing output. As summarized by a recent NYT article, “If there is a dominant paradigm for how politicians and economists today think about solving climate change, it is called green growth — whose adherents populate European governments, the Organization for Economic Cooperation and Development, the World Bank and the White House — the global economy can both continue growing and defuse the threat of a warming planet through rapid, market-led environmental action and technological innovation. ” <https://www.nytimes.com/2021/09/16/opinion/degrowth-climate-change.html>

¹⁰The NYT article continues, “In the view of degrowthers, humanity simply does not have the capacity to phase out fossil fuels and meet the ever-growing demand of rich economies. At this late hour, consumption itself has to be curtailed. Degrowth is still a relatively marginal tendency in climate politics.”

We show that, in practice, sustainable investors generally overweight green sectors and underweight brown sectors. To see why this could hinder a transition goal, consider the high emissions agriculture sector. If sustainable investors starve it of capital, less food will be produced. Growth of green industries such as insurance and legal services would not offset this loss because the products are not substitutable. Under the dominant strategy, there would be less emissions, but also less food.¹¹

Finally, we acknowledge that the dominant sustainable investing strategy could have long run consequences beyond what we capture in our analysis of emissions. For example, sustainable investors may aim to incentivize R&D in green technology that will be implemented years into the future by other firms. Offering long run incentives for green R&D could be an effective investment strategy, but it does not describe the bulk of sustainable investing in practice.¹² According to [Cohen et al. \(2020\)](#), brown energy sector firms tend to be excluded from sustainable portfolios, despite the fact that these firms produce the most highly-cited green patents. In contrast, green industries such as insurance, healthcare, and financial services, have a much lower likelihood of developing impactful green technology.

Our evidence that brown firms have a negative impact elasticity is consistent with earlier evidence in [Hong et al. \(2012\)](#) and [Xu and Kim \(2022\)](#) showing that firms do more social and environmental good when they are doing well and financially unconstrained. We differ in focus by showing that the magnitude of the relation between firm environmental impact and financial constraints strongly varies by whether the firm is initially brown or green, which has important implications for the effectiveness of the dominant sustainable investing strategy.

Our paper contributes to the broader theory literature characterizing firm investment choices in the presence of various sustainable investing strategies (e.g., [Heinkel et al. \(2001\)](#), [Pástor et al. \(2021\)](#), [Broccardo et al. \(2020\)](#), [Berk and van Binsbergen \(2021\)](#), [Edmans et al. \(2022\)](#), [Davies and Van Wesepe \(2018\)](#), and [Oehmke and Opp \(2022\)](#)). Existing models focus on the incentive for firms to become more green to access cheaper capital or a higher share price. We show empirically that this incentive channel, while theoretically promising, has been very weak for brown firms in practice. We instead

¹¹This argument may seem at odds with existing academic theories where the shrinking of brown firms and growth of green firms leads to better environmental outcomes with minimal loss in total economic output (e.g., [Heinkel et al. \(2001\)](#); [Broccardo et al. \(2020\)](#); [Pástor et al. \(2021\)](#)). Existing theories generally do not model differentiated product markets; the output of green and brown firms are assumed to be fully substitutable. If one interprets these models as operating within an industry with substitutable products (e.g. within the agricultural industry), then the model intuition holds.

¹²For instance, Blackrock and Vanguard designate financial investment aimed at promoting green innovation as “impact” strategies. While promising and growing in popularity, these strategies are marketed as risky and specialized investment products distinct from their mainstream sustainable investing products. Targeted “impact” funds constitute only 0.04% of Blackrock’s \$50 billion and 1.2% of Vanguard’s \$18 billion in assets in sustainable strategies. [Bolton et al. \(2022\)](#) further argues that green innovation has theoretically ambiguous effects on future emissions.

focus on another important, yet understudied, channel: the *direct effect* of changes in the cost of capital on the environmental impact of firms. Due to large differences in this impact elasticity across brown and green firms, we show that the dominant sustainable investing strategy can be actively counter-productive instead of merely ineffective as argued by some of the existing research.

Our findings are also related to the empirical literature highlighting problems in the current system of evaluating firm ESG and sustainability (e.g., [Berg et al. \(2022\)](#)). Our analysis shows that ESG ratings are flawed because they evaluate changes in emissions in percentage units, thus favoring green firms with little scope for real improvement. [Heath et al. \(2021\)](#) show that socially responsible investment funds buy firms with green characteristics, but these characteristics do not meaningfully improve after they are purchased. Our paper offers a complementary explanation for why green firms do not improve—green firms have little scope to improve, even when incentivized to do so. Our findings suggest that sustainable investing flows and engagement that targets the incentives of green firms would be more effective if targeted at brown firms.¹³

Finally, while our focus is on sustainable investors who seek to improve firm impact on society, our findings have implications for the literature showing that investors (including sophisticated institutional investors with purely pecuniary motives) demand compensation for carbon transition risk (e.g., [Bolton and Kacperczyk \(2021\)](#) and [Alekseev et al. \(2022\)](#)). If investors demand higher expected returns for brown firms, brown firms will be subject to a higher cost of capital. Given their negative impact elasticity, the pricing of carbon transition risk could, ironically, have the direct effect of making brown firms more brown.

II. Framework: Impact Elasticity

We define impact elasticity as the firm’s change in environmental impact in response to a change in its cost of capital:

$$\text{impact elasticity} \equiv \frac{\partial \text{impact}}{\partial \text{cost of capital}}$$

Our primary contribution is to document heterogeneity in the impact elasticity as a function of the firm’s initial level of green. We measure firm impact as the firm’s greenhouse gas emissions per unit of output. Greater emissions implies a more negative firm environmental impact. Therefore, an increase in emissions following a positive shock to a firm’s cost of capital translates to a negative impact

¹³While engagement is not as common in the real world, there are some notable examples such as Engine No. 1, which has successfully engaged with Exxon Mobil to change its environmental impact (see also [Krueger et al. \(2020\)](#)). Other alternatives to the dominant sustainable investing strategy include regulation and carbon pricing (e.g., [Pedersen \(2023\)](#), [Martinsson et al. \(2023\)](#)).

elasticity.

To obtain sufficient statistical power, we examine a broad class of shocks to firms' cost of capital without restricting our attention to changes in financing costs that are due specifically to sustainable investing. The underlying assumption is that, if the dominant sustainable investing strategy succeeds in altering firm's financing costs, firms would react in a similar fashion as they react to other changes in their financing costs.

Four important considerations apply to our measure of the impact elasticity. First, changes in the cost of capital due to sustainable investing may differ from other shocks to the cost of capital because sustainable investing could incentivize firms to become more green. In other words, firms could be motivated to become green by the inverse of the impact elasticity: the future change in a firm's cost of capital in response to a change in the firm's environmental impact. For example, a brown firm may choose to pursue green investment projects because it anticipates that sustainable investors will reward its positive change in impact by lowering its cost of capital in the future. While this incentive channel is promising in theory, we will present empirical evidence that the dominant sustainable investing strategy currently provides very weak financial incentives for brown firms. Instead, sustainable investors and ESG ratings primarily reward firms that are already green for economically trivial, but large percentage, reductions in their emissions.

Second, we follow standard practice and measure firm environmental impact as a firm's emissions intensity, equal to emissions scaled by output. This scaled measure facilitates comparisons across firms of different sizes and matches the sustainable investing practitioner's literature, which often refers to the explicit goal of reducing firm emissions intensity. Such a "transition" goal implicitly recognizes a trade-off between emissions and production. We note that it is theoretically obvious that a sufficiently large increase in the cost of capital will cause any targeted firm or industry to shrink and eventually die, leading to eventual elimination of its emissions.¹⁴ However, for investors who care about both emissions and production, we show that the dominant impact investing strategy can be counterproductive in that it makes brown firms much more brown per unit of production without making green firms meaningfully more green per unit of production.

Third, we measure the impact elasticity as the level change in a firm's emissions intensity for a unit change in its cost of capital. This differs from the standard convention in economics of measuring

¹⁴Because it is theoretically obvious that a large increase in the cost of capital will reduce or eliminate output, and consequently emissions, we do not focus on the elasticity of raw emissions (unscaled by output) to the cost of capital. Thus, the dominant sustainable investing strategy is not counterproductive relative to a "degrowth" objective which seeks to lower emissions irrespective of maintaining output levels.

elasticities in terms of percentage changes or the change in the logarithm of the variable of interest. We focus on level changes on purpose, because brown and green firms start with vastly different levels of emissions. As we will show in the next section, a 100% reduction in emissions by a green firm has much less real environment impact than a 1% reduction in emissions by a similarly-sized brown firm.

Fourth, impact elasticity is a measure of firm-level changes in impact in response to firm-level changes in the cost of capital. In theory, sustainable investors could attempt to change the cost of capital at the project level instead of the firm level. This could be implemented through project-specific financing, such as subsidized financing for projects that benefit the environment. It could also be implemented by demanding a firm-level return that is a weighted average of the returns that investors demand for the firm's green and brown projects, where the weights are the sizes of the various projects. While project-specific financing is growing in effectiveness in the green debt market (see e.g., [Green and Vallee \(2022\)](#)), the dominant sustainable investing strategy simply divests away from high-polluting firms, raising the cost of capital for all projects (including green ones) conducted by these brown firms.¹⁵ Thus, the dominant sustainable investing strategy of investing in green firms and divesting away from brown firms is an example of a firm-level shock to the cost of capital, and its effect would depend on the firm-level impact elasticity. We also note that standard corporate finance theory implies that firms should assess potential investment projects using a project-specific cost of capital that reflects project-specific risk rather than a firm-wide cost of capital. Our firm-level impact elasticity measure can accommodate a project-specific valuation method from the firm's perspective. We assume that firm-level shocks to the cost of capital shifts the firm's project-specific discount rates equally across all projects.

A. Impact elasticities of brown and green firms

While the primary contribution of this paper is to provide empirical evidence, we present a simple stylized model here to illustrate one, non-exclusive, reason why brown and green firms might differ in their impact elasticities. For an alternative detailed model with similar intuitions, see [Lanteri and Rampini \(2023\)](#) which shows that financially constrained firms choose to adopt dirty technology.

Consider a firm evaluating various investment opportunities. Each investment project can be approximated as a perpetuity that generates free cash flow C next year, growing at a rate g . The

¹⁵This can be viewed as sustainable investors investing in a manner that violates the law of one price, because they apply a higher cost of capital to all projects pursued by brown firms, even when those projects are green. Empirical evidence of the violation of the law of one price can be seen in [Duchin et al. \(2022\)](#), which shows that brown firms achieve higher total valuation by separating brown and green assets into different firms.

present value of the investment opportunity is:

$$PV = \frac{C}{r - g}.$$

It is straightforward to show that the value of the investment opportunity decreases in the cost of capital r , and the rate of decrease is greater for higher growth rates g :

$$\frac{\partial PV}{\partial r} < 0 \quad \text{and} \quad \frac{\partial^2 PV}{\partial r \partial g} < 0.$$

The underlying intuition is that an increase in the cost of capital is equivalent to an increase in the discount rate. A higher discount rate implies that cash in the present becomes more attractive relative to cash in the future. An increase in the discount rate makes all investment projects less attractive, but more so for investments with back-loaded cash flows, i.e., projects with higher growth rates.

Suppose that brown firms can choose between two investment opportunities: B or G , with the brown project leading to greater emissions than the green project. B could represent continuing or expanding existing brown production, cutting corners on meeting environmental regulatory standards, or reducing pollution abatement activities. G could represent investing in new pollution abatement technologies, doing more to meet or exceed environmental regulations, or switching to greener production methods. Because G involves a switch to new technology, it has a relatively higher up-front cost and relatively more backloaded cash flows compared to B .

Thus, we assume $C^B > C^G$ and $g^B < g^G$. We allow the projects to differ in risk, corresponding to project-specific costs of capital r^B and r^G . Suppose, in the absence of sustainable investing, the firm is indifferent between B and G :

$$\frac{C^B}{r^B - g^B} = \frac{C^G}{r^G - g^G}.$$

Suppose that there is an increase $\delta > 0$ in the cost of capital for all investments by the brown firm. The fact that $\frac{\partial^2 PV}{\partial r \partial g} < 0$ implies that the brown project will now be strictly preferred:

$$\frac{C^B}{r^B + \delta - g^B} > \frac{C^G}{r^G + \delta - g^G}.$$

In other words, an increase in the cost of capital will make brown projects appear more attractive relative to green projects, leading to a negative impact elasticity.

In contrast, green firms operate in lines of business where they cannot generate large environmen-

tal externalities regardless of which investments are chosen. In our data, green firms are most likely to be in the industries of insurance, healthcare, and financial services. While a change in the cost of capital may lead green firms to prefer investment projects with more or less backloaded cash flows, the project's environmental impact is always negligible, leading to impact elasticities close to zero.

III. Data

Our data sample covers the years 2002 to 2020. Data on greenhouse gas (GHG) emissions comes from S&P Global Trucost. GHG emissions are gas emissions that trap heat in the atmosphere and contribute to the risk of global climate change. The primary greenhouse gases emitted in the U.S. in 2020 are carbon dioxide (79%), methane (11%), nitrous oxide (7%), and fluorinated gases (3%) such as hydrofluorocarbons and perfluorocarbons.¹⁶ We use data on scope 1 and 2 emissions. Scope 1 emissions are the most directly tied to the firm as they represent emissions from equipment that the firm owns. Scope 2 emissions are the indirect emissions associated with the purchase of electricity, steam, and heating, so they occur at a location not controlled by the firm, but are directly tied to firm actions. We present our main results for total scope 1 and scope 2 emissions and present our results separately for each type of emissions in the Appendix. We do not study scope 3 emissions (all other indirect emissions that occur in the firm's upstream and downstream activities), because reporting of scope 3 emissions is very noisy and involves double-counting (the scope 3 emissions of a customer firm could be the scope 1 emissions of a supplier firm), and because the dominant sustainable investing strategy primarily screens using scope 1 and 2 emissions.

Accounting data concerning firm financial and real performance, leverage, earnings, and revenue are obtained from the Compustat database. Price, return, and dividend information is taken from the Center for Research in Securities Prices CRSP database. Data relating to ESG ratings comes from MSCI ESG Ratings (the data was formerly known as the Riskmetrics KLD Ratings).

A natural reason for firms to vary in their emissions is differences in size. It is not obvious that a larger firm should be considered less green because it emits more greenhouse gases due to its larger scale. Therefore, we follow a convention commonly used by ESG ratings companies and prior studies, and focus on emissions intensity, defined as scope 1 and scope 2 emissions scaled by revenue. Hereafter, we refer to emissions intensity as just "emissions" for brevity, unless otherwise noted. We divide firms into quintiles by their emissions in the previous year, with quintiles 1 and 5 representing brown and green firms, respectively. We classify firms in the middle three quintiles as neutral.

¹⁶See <https://www.epa.gov/ghgemissions/overview-greenhouse-gases>.

Analysis on the holdings of sustainable investment funds are based on data generously shared by the authors of [Cohen et al. \(2020\)](#). We categorize an investment fund as sustainable if it is defined as sustainable based on any of the measures described in the [Cohen et al. \(2020\)](#) paper. Specifically, we classify funds as sustainable if the fund name contains "ESG" or "green" or if the fund is classified as an sustainable investment fund by either the Forum for Sustainable and Responsible Investment (USSIF) or Charles Schwab. We merge data on sustainable funds with data on monthly holdings by mutual funds from CRSP. For each stock-month, we measure the extent to which it is overweighted by sustainable investment funds relative to the value-weighted market index. For example, if a stock represents 3% of the value of the combined portfolio of all sustainable funds and 2% of the value of the total market portfolio, then we would estimate that sustainable funds overweight the stock by 50%.

Data covering annual firm implied cost of capital (ICC) are generously shared by the authors of [Lee et al. \(2021\)](#). Following the best practices described in [Lee et al. \(2021\)](#), we use the [Gebhardt et al. \(2001\)](#) (GLS) mechanical ICC as our preferred measure of the ICC. This measure is also similar to those used in prior papers in the ESG literature (e.g., [Chava \(2014\)](#)). As shown in [Lee et al. \(2021\)](#), estimation of firm-level ICC is difficult and suffers from substantial noise due to the necessity of making assumptions about expected future cash flows and non-unique numerical solutions. To mitigate the problems of noise, we also show that our results are robust to using a simple average of four published ICC measures.

Table 1 presents summary statistics of the main variables used in our analysis. The distribution of the variables across the 10th, 50th, and 90th percentile indicate that emissions is extremely right skewed. Total raw emissions (unscaled) in the 90th percentile is equal to nearly 2000 times total raw emissions in the 10th percentile. After scaling by revenue to account for differences in firm size (our preferred measure of emissions), emissions in the 90th percentile is still 155 times as large as in the 10th percentile. The absolute value of annual level changes in emissions is similarly extremely right skewed, with the 90th percentile equal to 442 times the 10th percentile. In contrast, the absolute percentage change in annual emissions is far less skewed. However, as we will show, percentage changes in emissions are a poor measure of the true change in firm impact because green firms with extremely low levels of emissions tend to be associated with large percentage changes in their emissions. These summary statistics offer an early indication of our main results: brown firms have the greatest environmental impact and the greatest scope to change their impact.

IV. Results

A. Variability in firm impact

We begin our analysis by showing that brown firms have much greater levels of and year-to-year variability in emissions compared to green firms. Variability provides a useful bound for our ultimate measure of interest, the impact elasticity, because variability that is close to zero implies that the impact elasticity must also be close to zero. Variability is also useful because one reasonable estimate for how much a firm can change its impact is how much it has changed in the past.

We divide firms into quintiles based on their level of emissions in each year, with quintile 5 representing firms with the lowest emissions. In subsequent analysis, we refer to firms in quintile 5 as “green,” firms in quintile 1 as “brown,” and firms in quintiles 2 through 4 as “neutral.” In Figure 1 Panel A, which examines the raw level of green house gas emissions (unscaled), the average brown firm releases more than 1,700 times as much carbon as the average green firm. Of course, these differences in carbon emissions across firms could be due to differences in firm size; it would be natural for larger firms to emit more carbon. Therefore, we use emissions scaled by same-year firm revenues as our baseline measure of emissions. In Panel B, we show that, even after scaling by revenues to form quintiles, brown firms release 261 times as much carbon per unit of sales as green firms in quintile 5. Using both the raw and scaled measures of emissions, neutral firms in quintiles 2 through 4 are associated with emissions levels much closer to that of green firms than of brown firms.

The very large differences in green house gas emissions across the five quintiles shown in Figure 1 indicates that any analysis focusing on firm’s annual *percentage* change in emissions is unlikely to be informative. Consider a green firm. Even if it doubled or halved its emissions in a single year, its change in behavior would have minimal environmental impact because its baseline level of emissions is several orders of magnitude smaller than the emissions of brown firms of similar size. In contrast, if the average brown firm doubled its emissions, the real carbon impact would be equivalent to the average green firm increasing its emission by 26,000%.

Thus, instead of focusing on percentage changes, we focus on the annual absolute level change in emissions (always scaled by revenue). In Table 2, we regress the annual absolute value of the change in emissions on indicators for the firm’s emissions quintile, calculated in the previous year. Brown firms in quintile one represent the omitted reference category. The graphical analogue is presented in the top row of Figure 2.

We find a robust pattern in which brown firms exhibit substantially greater variability in their emissions. In the first column of Table 2, we include a fiscal year fixed effect to assess raw differences between green and brown firms after removing a general time effect. We find that the annual change in absolute emissions by brown firms exceeds that of green firms by approximately 180 tons per million dollars of sales. Graphically in the top left panel of Figure 2, this implies that the average annual variability of emissions by brown firms is 164 times the variability of emissions by green firms. Recall that green firms have an average level of emissions intensity of 5, which means the average *variability* in brown firms is about 35 times the average emissions *level* of green firms. Variability in emissions declines monotonically from quintile 1 to 5, but the largest gap lies between firms in quintile 1 (brown) and quintile 2; the change in absolute emissions by brown firms exceeds that of firms in quintile 2 by 163 tons. In other words, firms we classify as neutral are more similar to green firms than brown firms.

A potential concern with the results in Column 1 of Table 2 is that the extreme differences in emission is driven by small firms that have high emissions per unit of revenue, but low overall emissions due to their small size. To account for such a possibility, in Column 2, we weight observations by firm market value as a fraction of CRSP market value in each year. We find similar patterns which shows that the large gap in variability of emissions between green and brown firms is not driven by small outlier firms.

In Column 3, we test whether the variability gap between brown and green firms holds within industry. We sort firms into quintiles according to their previous-year emissions rank within their SIC2 industry and control for SIC2 industry fixed effects. While much of the variation in emissions occurs across industries, we find a similar pattern in which brown firms within an industry year exhibit significantly greater variability in emissions than green firms.

In supplementary results shown in the Appendix, we examine annual absolute changes in emissions separately for scope 1 and scope 2 emissions. We find significant variability gaps between green and brown firms for both types of emissions. The gap for scope 1 emissions is much larger, consistent with the fact that the level of scope 1 emissions is much larger than the level scope 2 emissions. We also find similar patterns using the absolute level of total emissions, without scaling by firm sales.

In the bottom row of Figure 2, we show that differences in variability in emissions across brown and green firms disappear if we measure annual changes in emissions using percentage changes instead of level changes. Green firms have close to or greater percentage variability in their emissions compared to brown firms. We caution that a large percentage change in the emissions of green firms

is not economically meaningful, because green firms are associated with levels of emissions several orders of magnitude smaller than the level of emissions for similarly-sized brown firms.

B. Impact elasticity

In this section, we estimate the impact elasticity of green and brown firms by examining how emissions by each type of firm changes following changes or shocks to the cost of capital. The dominant sustainable investing strategy seeks to lower the cost of capital for green firms by directing capital toward them and to increase the cost of capital for brown firms by divesting away from them. If green firms react to a lower cost of capital by becoming more green (i.e., green firms have a negative impact elasticity), and brown firms react to a higher cost of capital by becoming more green (i.e., brown firms have a positive impact elasticity), then we expect that the dominant sustainable investing strategy will cause both brown and green firms to improve their impact on society. However, as we will show, the actual impact elasticity of green firms is close to zero and the impact elasticity of brown firms is large and negative. Together, these measures imply that the dominant sustainable investing strategy may be counterproductive in that it causes brown firms to become more brown without causing green firms to become meaningfully more green.

B.1 Financial returns

We begin by examining the relation between changes in emissions over the next year and a firm's financial performance as measured by its equity returns in the previous year. A positive return in the previous year raises the firm's market valuation and is likely to ease the firm's access to financing, corresponding to a lower cost of capital. Likewise, a negative financial return in the previous year likely corresponds to an increase in the firm's cost of capital.

One limitation of simply looking at the relation between firm emissions and past returns is that any measured correlation could be driven by reverse causality (e.g., if anticipation of the firm becoming more green causes a change in its share price), or by omitted variables bias (e.g., if the arrival of a green-oriented CEO causes both a shift in green production and share price). To better estimate the causal effect of firm returns on firm emissions, we examine the relation between firm emissions and the firm's industry value-weighted returns, calculated excluding the focal firm. The intuition is that industry returns should affect firm-level financial performance, but individual firm choices regarding emissions should not have a strong effect on the industry return calculated excluding the focal firm.

In Table 3, we find that brown firms are significantly more elastic to shocks to firm financial performance than green firms across a variety of specifications. Column 1 shows a large and highly significant negative coefficient on the firm annual return for brown firms indicating that as firm financial performance improves, brown firms reduce their emissions. Symmetrically, the negative coefficient implies that negative performance by brown firms is associated with an increase in emissions. In terms of magnitude, the coefficient of -49.95 implies that a 10% financial return for brown firms is associated with an approximate 5 tons per million dollar of revenue reduction in emissions. This *change* in emissions by brown firms due to a modest change in financial returns is equal to the average *level* of emissions for green firms. In contrast, neutral and green firms have close-to-zero and insignificant coefficients on the firm annual return. These results are consistent with brown firms having a large negative impact elasticity and green firms having a close-to-zero impact elasticity.

In Column 2, we find similar patterns using industry returns (calculated excluding the focal firm) instead of firm returns. These results using industry returns imply that our estimates are unlikely to be due to reverse causality or omitted variables. Rather, exogenous shocks to firm financial performance, as proxied by the industry return, are associated with large declines in emissions by brown firms and small insignificant changes in emissions by green firms.

In all specifications in Table 3, brown firms pollute less following positive financial shocks and pollute more following negative financial shocks. In contrast, green firms have smaller and inconsistently signed changes in emissions. We can confidently reject the hypothesis that brown and green firms have equal elasticities (p-values for a test of equality in coefficients are below 0.01).

If our results are driven by investment choices, it may take longer than one year for the influence of such investments to fully express themselves in the data as changes in firm emissions. Thus, we expect to find similar, or perhaps slightly larger, changes in emissions for brown firms at longer horizons.

Further, a potential concern with the interpretation of our results is that they may be driven by short term stickiness in raw emissions (unscaled) when firms grow or shrink sales in response to shocks to the cost of capital. For example, suppose an airline cuts its loyalty program and advertising investment in response to an increase in its cost of capital, leading to a reduced number of passengers. In the short run, the airline is contractually obligated to operate the same number of flights, so it will operate each flight at lower capacity, and hence have higher emissions intensity (measured as raw emissions scaled by sales). In the long run, however, the airline can reduce the number of routes and sell aircraft, leading to an increase in capacity per flight and a reduction in emissions intensity toward

its original levels.

If our results over a one year horizon are driven by short term stickiness in raw emissions, our results would not represent the longer term shift in emissions by firms in response to the shock. If this were the case, we would not find a similar effect over longer periods that allowed for complete responses to the shock. Note that such a concern is relevant even if the cost of capital shock is permanent (as desired by many sustainable investors), because a firm may require time to adjust its production process to the permanent change in its cost of capital.

To explore whether our results are explained by this short term channel, we examine changes in emissions over a five year horizon. Table 4 shows regressions where the dependent variable is the change in emissions intensity in year $t + 5$ relative to year t , and the change to the cost of capital is represented by financial returns (measured continuously or with an indicator for returns in the lowest decile) in year $t - 1$ at the firm or industry level (calculated excluding the focal firm). We find qualitatively similar results to our previous one-year analysis, with slightly larger effect sizes. These longer-horizon results suggest that our findings of a large negative impact elasticity for brown firms are not driven by short terms stickiness or fixed adjustment costs for emissions. The fact that changes in emissions are larger when measured at a five year horizon than a one year horizon is consistent with the simple model presented in Section II: an increase (decrease) in the cost of capital causes brown firms to prefer brown (green) investment projects, and the effect of these investment choices on emissions could take several years to fully materialize.

In Appendix Table A4, we repeat the analysis of long run reactions, with additional control variables for interim firm or industry financial returns in the years between t and $t + 4$, interacted with indicators for firm type (brown, neutral, or green), because these interim returns could also impact firm outcomes. We find very similar estimates with these additional controls. This is unsurprising because both firm and industry returns exhibit weak serial correlation in our data.

B.2 Financial distress

Perhaps the most common refrain from sustainable investors on why they avoid brown firms is that they wish to starve those firms of capital, thereby forcing them into financial distress. Before getting to the empirical results, we note that there are reasons ex-ante to be skeptical that financial distress would encourage brown firms to transition to becoming more green. An increase in the firm's cost of capital should cause the firm to prefer investment projects that deliver front-loaded cash flows

over those with back-loaded cash flows. In particular, a firm that is in a liquidity crisis or has a high risk of bankruptcy faces a high very discount rate, such that the firm will favor investments offering short term gains. Since transitioning to greener production by brown firms usually entails adoption of new equipment and technologies that differ from their existing brown investment projects, these new green investments are unlikely to pay off in the very short run and should be less attractive to firms in financial distress. Further, firms near bankruptcy may suffer from the well-known debt overhang problem and be unable to raise financing to pursue projects that require up-front investment.

In Table 5, we measure financial distress in four ways. First, we examine an indicator for whether the firm is likely to face challenges in making interest payments on its existing debt. The indicator is equal to one if firms have positive interest payments and negative earnings, or the firm has an earnings to interest ratio that is in the bottom decile within our sample. Second, we measure each firm's Altman Z-score (lower values correspond to greater probability of bankruptcy, see [Altman \(1983\)](#)), and set the low Z-score indicator equal to one if the firm has a Z-score in the bottom decile within our sample. Lastly, we use indicators for whether the firm's financial return is in the bottom decile within our sample. To establish a causal channel, we also examine firm reactions to industry shocks, using indicators for whether industry returns (calculated excluding the focal firm) is in the bottom decile of our sample.

Across all specifications in Table 5, we find that brown firms react to distress by increasing their emissions. In contrast, neutral and green firms exhibit smaller, inconsistently signed, and less significant responses to the proxies for distress. P-value tests of equality shows that we can reject the null hypothesis that brown and green firms have equal changes in emissions after experiencing distress. The coefficient magnitudes imply that brown firms increase their emissions by approximately 25 to 50 tons per million in revenue after experiencing a distress shock associated with being in the lowest decile of some measure (interest coverage, Z-score, financial returns, or ROA) within our sample period. Given that the average level of emissions by green firms is only 5 tons per million in revenue, these results imply that brown firms react to distress by increasing their emissions by at least five times the level of emissions of the average green firm.

B.3 Isolating the financial channel

So far, we have explored the relation between a firm's environmental impact and various proxies for the firm's cost of capital, such as bankruptcy risk and financial returns. A potential concern with the

empirical measures above is that they could capture shocks to productivity in addition to the cost of capital. In this section, we present three additional tests to isolate a financial channel operating through the cost of capital. First, we examine firms' implied cost of capital, a measure that captures the portion of past returns that is due to changes in the cost of capital, as distinct from changes in cash flow expectations. Second, to identify the role of financial constraints, we assess whether firms that are more leveraged react differently to industry productivity shocks. Third, we exploit exogenous variation in firm's cost of capital induced by changes in investor demand for dividend payments.

In our first test to isolate a cost of capital effect, we directly measure the implied cost of capital (ICC) for each firm-year. The ICC is defined as the the internal rate of return that equates the firm's market value to the present value of expected future cash flows. Thus, the ICC represents the expected return to investors of the firm and the firm's cost of raising capital from the same investors. The change in ICC is designed to be a measure of the portion of past returns that is due to changes in the cost of capital, not changes in expected cash flows. Before proceeding, we stress that these tests are meant as a complement to our previous results. Estimates of ICC may be noisy due to non-unique numerical solutions and sensitivity of estimates to the timing of measurement and assumptions regarding the path of future cash flows (for more details, see [Lee et al. \(2021\)](#)).

We use estimates of firm ICCs generously shared by [Lee et al. \(2021\)](#). As our baseline, we follow the recommendations of [Lee et al. \(2021\)](#) and use ICCs estimated following the [Gebhardt et al. \(2001\)](#) (GLS) method where the inputs for future cash flows consist of mechanical forecasts from the cross-sectional forecast model of [Hou et al. \(2012\)](#). To ensure robustness, we also present results using a composite ICC that is the equal-weighted average for four ICC variants.

In [Table 6](#), we regress the firm's change in emissions intensity on the firm's change in implied cost of capital over the previous year, interacted with indicators for whether the firm is brown, neutral, or green. We also control for the direct effects of the firm type indicators (brown, green, or neutral), fiscal year, and SIC2 industry fixed effects.

We find that brown firms significantly increase their emissions following an increase in their cost of capital. Once again, neutral and brown firms experience smaller and less significant changes in their emissions following changes to their cost of capital. This is true using the GLS as well as the composite ICC estimates. For example, the coefficient in [Column 1](#) implies that brown firms increase emission by 68 tons per million follow a 10 percentage point increase in their ICC. Because an increase in emissions translates to a negative change in environmental impact, these results again imply that

brown firms have large negative impact elasticities with respect to their cost of capital, while neutral and green firms have smaller impact elasticities closer to zero.

Similar to our earlier analysis of firm performance, a limitation of looking at the relation between firm emissions and firm ICC is that any measured correlation could be driven by reverse causality (if becoming more green causes the firm to have a lower cost of capital), or by omitted variables bias (e.g., if the arrival of a green-oriented CEO causes both a shift in green strategy and cost of capital). To better estimate the causal effect of firm cost of capital on firm emissions, we examine the relation between firm emissions and the firm's industry value-weighted average ICC, calculated excluding the focal firm. The intuition is that industry cost of capital shocks strongly affect firm-level cost of capital, but individual firm choices should not have a strong effect on the industry average cost of capital calculated excluding the focal firm. We find a similar large relation between brown firm emissions intensity with respect to industry ICC, and an smaller and insignificant relation for neutral and green firms. These patterns are robust to using the equal-weighted average for four ICC variants.

In our second test to isolate a cost of capital effect, we compare the behavior of firms with different initial amounts of leverage following the same industry productivity shock. Firms that are more leveraged are likely to be more sensitive to productivity shocks because a given level of negative performance increases their probability of bankruptcy and costly financial distress more than for a less constrained firm. Such constrained firms may face additional pressure to increase or maintain cash flows in the short term. For brown firms, this short termism can translate into dirtier production and higher emissions.

We measure industry productivity shocks for each firm using the value-weighted change in industry return on assets (ROA), calculated excluding the focal firm. Table 7 shows that the relation between changes in emissions and changes in industry productivity in the previous year is significantly stronger for brown firms with low interest coverage or higher debt-to-value ratios. Levered green firms have smaller reactions in the opposite direction.¹⁷ These results help to identify the effect of financial distress as distinct from the general effects of negative performance. For the same negative industry performance shock, highly leveraged brown firms increase emissions more than less leveraged brown firms. This result is consistent with an increase in financial distress causing brown firms to become more brown.

¹⁷Green firms, especially leveraged ones, experience a smaller significant increase in emissions following positive productivity shocks. This increase in emissions could be partly driven by green services firms expanding beyond their headquarters-based or online operations into local physical offices or branches following improvements in productivity.

In our third test to isolate a cost of capital effect, we exploit exogenous variation in firm's cost of capital induced by changes in investor demand for dividend payments. This dividend demand is behavioral in nature because rational investors should not prefer dividend payments over capital gains (i.e., increases in the share price). [Miller and Modigliani \(1961\)](#) shows that investors in frictionless markets should be indifferent to receiving a dividend payout, and real world frictions imply that receiving a dividend payout is suboptimal for most taxable investors. Even so, [Hartzmark and Solomon \(2019\)](#) show that a large class of investors seek out dividend payments due to a behavioral bias known as the free dividend fallacy, where dividends are perceived as free money distinct from a stock's price level. This behavioral demand influences share prices along a variety of dimensions (e.g., [Hartzmark and Solomon \(2013\)](#)).

Importantly for the purposes of this paper, there is large and systematic time variation in behavioral demand for dividend payments based on the misguided perception of dividends as a safe and separate income stream. [Hartzmark and Solomon \(2019\)](#) show that in times of high demand for dividend payments, dividend paying firms experience increased share prices relative to non-dividend paying firms. Fluctuations in share price due to variation in demand for dividends represent cost of capital shocks driven by misguided investors rather than productivity shocks to affected firms.

In addition, [Hartzmark and Solomon \(2013\)](#) develop a new proxy for dividend payout demand, which has the advantage of being distinct from general demand to hold the types of firms that pay dividends (e.g., investors may wish to invest in dividend-paying firms because they tend to be more stable). Their proxy builds on the fact that dividend announcement days reveal all the relevant economic information of a dividend payment and the ex-dividend date is the date when all tax ramifications are resolved. The interim period of approximately one-month, after the dividend announcement and before the ex-dividend date, has no fundamental economic content and thus should contain no abnormal returns. Yet investors who do not already hold the stock prior to the dividend announcement and want to receive the announced dividend payment (whether due to their own biases, or to cater to clients with such biases (e.g. [Harris et al. \(2015\)](#))), must buy the stock in this interim period. [Hartzmark and Solomon \(2013\)](#) document large positive returns in this interim period from price pressure induced by investor demand for dividend payouts. We use time-series variation in this measure as a proxy for variation in shocks to the cost of capital of dividend paying firms driven by behavioral demand for dividend payouts.¹⁸

¹⁸While price pressure partly reverses subsequent to dividend payment, [Hartzmark and Solomon \(2019\)](#) document that

We measure dividend demand in each year as the value-weighted interim return across all dividend payment events in each year. We measure dividend demand both continuously and with an indicator for whether dividend demand was above the median during our sample period. We report estimates of dividend demand in Appendix Figure A1. Note that we do not claim that dividend demand is uncorrelated with macroeconomic variables. For example, we see that dividend demand is higher during low-interest rate environments, when many investors substitute from bonds toward dividend-paying stocks (possibly under the mistaken view that dividend-paying stocks offer similar risk with higher yields than bonds). Rather, our identifying assumption is that fundamentals such as interest rates that drive dividend demand should have a similar effect on all brown firms, but brown firms that ex ante offer a high dividend yield will experience an additional large reduction in their cost of capital thanks to dividend demand.

In Table 8, we examine how emissions for firms with high dividend yields vary with demand for dividend payouts. Specifically, we regress changes in firm emissions on dividend demand in the prior year, an indicator for whether the firm had a high dividend yield (above the median of dividend payers) in the prior year, and interactions with our green/brown/neutral firm-type indicators. In Column 1, the coefficient for brown firms on the interaction between the high dividend yield firm indicator and dividend demand is large and negative with a t-statistic of -2.78. In Column 2, the coefficient for brown firms on the interaction between the high dividend yield firm indicator and the high dividend demand indicator is -58 with a t-statistic of -3.34. These estimates imply that in the years where dividend demand was high, brown dividend-paying firms decreased their emissions by 58 tons per million revenue compared to brown non-high dividend yield firms. In comparison, the estimated changes in emissions for green high-dividend yield firms are small and insignificantly different from zero. Altogether, these regression results show that increases in the cost of capital induced by variation in dividend demand causes high-dividend-yield brown firms to increase emissions. We do not see similar effects for other brown firms or for high-dividend yield green firms.

C. Incentive effects of the dominant sustainable investing strategy

So far, we have shown that brown firms have large negative impact elasticities and green firms have impact elasticities that are close to zero. Together, these elasticities imply, if the dominant sustainable investing strategy succeeds in altering firms' cost of capital, it would have the *direct effect* of making

variation in this proxy captures broader variation in valuation and future returns for dividend-paying firms. For cost of capital shocks, it is this aspect that is the most relevant.

brown firms more brown, without making green firms more green. In this section, we explore the possibility that the dominant sustainable investing strategy could have an additional indirect incentive effect on firm behavior. Specifically, if it is known that sustainable investors reward firms that improve their impact, then brown firms may be incentivized to become more green to access a lower cost of capital in the future.

We believe that developing an sustainable investing strategy that motivates brown firms to become more green is a promising agenda. However, we show empirically that the dominant sustainable investing strategy in practice has not yet provided such incentives.

To study these indirect incentive effects, we examine the extent to which the dominant sustainable investing strategy over the past two decades has rewarded green and brown firms who have improved their environmental impact. Using data on the holdings of sustainable investment funds, we test whether sustainable investors increase their holdings of firms that have lowered their emissions, holding the current level constant. Using data on ESG ratings released by MSCI, a leading sustainable investment advisory firm, we also test whether firms are rewarded for a decrease in emissions with improvements in their environmental ESG ratings.

Our analysis yields nuanced results which ultimately imply very weak incentives for brown firms to become more green. We find that sustainable investment funds indeed overweight firms that have improved their impact over the past several years, consistent with these funds rewarding firms who transition to becoming more green. However, changes in impact are measured in the wrong units. Sustainable investors appear to suffer from a proportional thinking bias (see e.g. [Tversky and Kahneman \(1981\)](#) and [Shue and Townsend \(2021\)](#)) in which they reward firms with large *percentage* reductions in emissions rather than large *level* reductions in emissions.

Popular ESG environmental ratings similarly reward percentage reductions in emissions rather than level reductions in emissions. For instance, the Financial Times recognized firms as climate leaders based on a ranking of percentage reductions in emissions intensity (see [Figure 3](#)). Unsurprisingly, the top 10 climate leaders all started with emissions intensity levels below 35 tons per million dollars of revenue. In contrast, brown firms in our sample have emissions intensity levels averaging 1,308 tons per million. It is much more costly for a brown firm with high levels of pollution to have a similarly large percentage reduction in emissions. Thus, the dominant sustainable investing strategy primarily rewards firms that are already green that have large percentage, but economically trivial, reductions in emissions.

Using data generously shared by [Cohen et al. \(2020\)](#), we classify funds as sustainable if the fund name contains "ESG" or "green" or if the fund is classified as a sustainable investment fund by either the Forum for Sustainable and Responsible Investment (USSIF) or Charles Schwab. To assess whether a firm is favored by sustainable funds, we compare the holdings of two portfolios: the aggregated holdings of all sustainable funds within a year and the holdings of a hypothetical market portfolio that holds all firms in CRSP in proportion to their market value as of the beginning of the year. We measure the extent to which a firm is rewarded by sustainable funds using its "overweight," defined as the difference between the stock's portfolio weight in the aggregate sustainable fund portfolio and the market portfolio, scaled by its weight in the market portfolio.

In [Table 9](#), we regress the firm's overweight in the aggregate sustainable fund portfolio on the firm's current level of emissions as well as the firm's change in emission in the past one or two years. In Columns (1) and (2), we measure the firm's change in emissions in levels. We argue that this is the correct measure of the change in real firm environmental impact. Note that because we measure emissions as emissions scaled by revenue, measuring the change in emissions in levels is already adjusted for differences in firm size. In Columns (3) and (4), we measure change in emissions as the percentage change. This is the incorrect measure of the change in real firm environmental impact. As shown in the bottom row of [Figure 2](#), green firms are associated with large absolute percentage changes. These large percentage changes in emissions by sustainable funds are economically trivial because their level of emissions is several orders of magnitude smaller than the level of emissions of similarly-sized brown firms.

The estimates in [Table 9](#) show that the current level of emissions and percentage changes in emissions are both strong predictors of sustainable fund holdings. Green investment funds reward firms with lower current levels of emissions as well as larger percentage reductions in their emissions. However, the estimated coefficients on the level changes in emissions in Columns (1) and (2) are close to zero and statistically insignificant. In other words, green investment funds, as a whole, fail to reward firms for reducing emissions in the units that actually matter for real environmental impact.

In [Table 10](#), we find very similar results using the firm's ESG environmental rating as the dependent variable. We find that ESG ratings reward firms with lower current levels of emissions as well as larger percentage reductions in their emissions. However, the estimated coefficients on the level changes in emissions in Columns (1) and (2) are again close to zero and statistically insignificant.

The distinction between percentage and level changes in emissions is important because, holding

constant firm size, the average brown firm emits 260 times as much pollution as the average green firm. Comparing a brown and green firm of equal size, an increase in emissions by a brown firm of 1% has the same actual environmental impact as an increase in emissions by a green firm of 260%.

Perhaps most surprisingly, we find in Table 11 that sustainable investment funds reward green firms more than brown firms for the same percentage reduction in emissions. They should do the reverse and reward brown firms more for the same percentage reduction in emissions. This additional mistake is consistent with a behavioral affect heuristic (e.g., Slovic et al., 2007), in which sustainable investors choose to disassociate from or punish brown firms that they dislike, despite the fact that brown firms have the greatest scope to change their environmental impact.

D. Product substitutability and degrowth

Our analysis has shown that an increase in the the cost of capital for brown firms has the direct effect of making them pollute more per unit of output. Such an effect is counterproductive relative to a smooth “transition” objective that seeks to reduce brown firms’ emissions intensity. However, as discussed in the Introduction, a large increase in the cost of capital would inevitably deter entry and drive existing brown firms out of business, thereby eliminating their emissions. Thus, raising the cost of capital for brown firms is not counterproductive relative to a more radical “degrowth” objective, which seeks to reduce emissions without regard to losses in output.¹⁹

The welfare cost of a decrease in output from brown firms disfavored by sustainable investors depends on whether that loss in brown output can be substituted with growth in output from green firms favored by sustainable investors. As discussed previously, reducing or eliminating the output from entire brown sectors such as agriculture, transportation, and building materials may be very costly, because such output cannot be substituted with output from green sectors such as insurance, healthcare, finance, and legal services. In addition to being costly, the lack of substitutes for essential products means that demand for such products will be fairly inelastic and difficult to meaningfully shrink if no alternative goods are provided. In the absence of green substitutes for entire brown sectors, sustainable investors could contribute to the greening of a sector by investing in the firms *within* a brown sector that are relatively more green or that are transitioning toward becoming more green.

¹⁹While there are proponents of a degrowth strategy, degrowth adherents are typically viewed misguided ideologues. This may explain why a common trope in popular entertainment is a degrowth villain attempting to wipe out humanity for the good of the planet. Recent examples include Thanos in the Avengers, Poison Ivy in Batman, Eteon in Fast & Furious Presents: Hobbs & Shaw, King Orm in Aquaman, Valentine in The Kingsman, the butterflies in Peacemaker, and the ETO in the Three Body Problem trilogy, among many others.

In this section, we explore how sustainable investors allocate their investments across industries. To avoid loss of output from an entire sector without viable substitutes, sustainable investment should occur based on sorting *within* an industry. For example, given people can't survive without food, a reasonable sustainable investing goal would be to replace brown agricultural output with green agricultural output. To this end, sustainable investors should overweight firms within agriculture that have low emissions or that are transitioning toward lower emissions. Importantly, this would not lead to underweighting of the agriculture industry as a whole.

When examining the data though, this is not what we find. We show that sustainable investors on average overweight entire green industries and underweight brown industries. Continuing with the agriculture example, the aggregate sustainable portfolio drastically underweights agriculture relative to a value-weighted market portfolio. Agricultural production of livestock in 2020 is weighted at 7% of its market value and agricultural production of crops is weighted at 25%. Further, there is no reason to expect that the green industries that are overweighted would be able to fill in for this loss in agricultural output while maintaining lower emissions intensity. For example, in the unlikely event that the insurance industry (which is held by sustainable funds at 232% relative to its market cap) attempted to grow crops, it is unlikely it would be able to grow crops with lower emissions intensity than firms already in the agricultural crop industry.

Consistent with this example, Figure 4 presents a binscatter plot of the relation between each SIC2 industry's emissions and the extent to which the industry is overweighted in the aggregate sustainable portfolio. The plot shows a strong negative slope. Industries with high emissions are significantly underweighted by sustainable funds and industries with low emissions tend to be overweighted.²⁰

Of course, our analysis in this section is not meant as a critique of all sustainable investing strategies. Indeed, some sustainable investors do "industry-adjust," by investing in relatively green firms and firms that have meaningfully reduced their emissions within a brown industry without underweighting the brown industry as a whole. Such a strategy could potentially be effective in helping critical industries smoothly transition toward lower emissions intensity. However, our results show that the dominant investing strategy, in its current form, may instead result in costly degrowth.

²⁰ Among industries with very low emissions, there exists dispersion in how these industries are weighted in the aggregate sustainable portfolio. This dispersion likely reflects the reality that sustainable investors care about other factors beyond emissions, such as the social and governance components of ESG. Nevertheless, the Figure shows a clear negative slope in which the aggregate sustainable fund underweights industries with high emissions.

V. Conclusion

This paper shows that the dominant sustainable investing strategy of directing capital toward green firms and away from brown firms can be counterproductive. We develop a new measure of impact elasticity, defined as a firm's change in environmental impact due to a change in its cost of capital. We show empirically that a reduction in financing costs for firms that are already green leads to small improvements in impact at best. Increasing financing costs for brown firms leads to large negative changes in firm impact. We further show that the dominant sustainable investing strategy provides very weak incentives for brown firms to become less brown. Due to a mistaken focus on *percentage* reductions in emissions, the sustainable investing movement primarily rewards green firms for economically trivial reductions in their already low levels of emissions.

Altogether, our results imply that the best case scenario is the one where the dominant sustainable investing strategy has not yet shifted firms' cost of capital. To the extent that such a strategy succeeds in changing firms' cost of capital, it would have the counterproductive effect of making brown firms more brown without making green firms meaningfully more green.

Our findings and conclusions are not meant as a negative assessment of all possible sustainable investment strategies. Rather, they highlight potential problems with the most popular sustainable investment strategy to date, which divests from brown firms and invests in green firms, while offering weak incentives for brown firms to improve. Our analysis suggests that sustainable investing flows and engagement that targets the incentives of green firms would be more effective if targeted at brown firms.

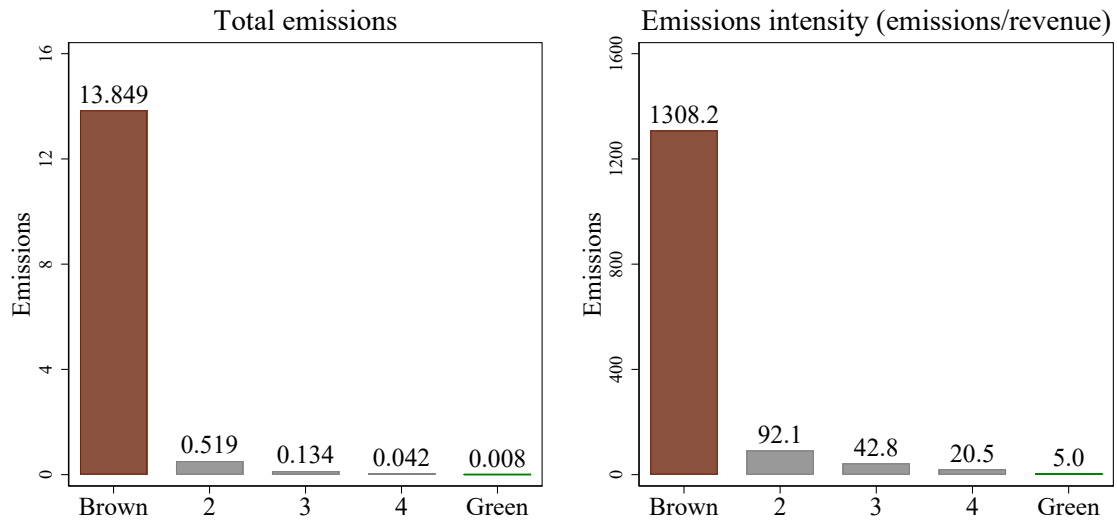
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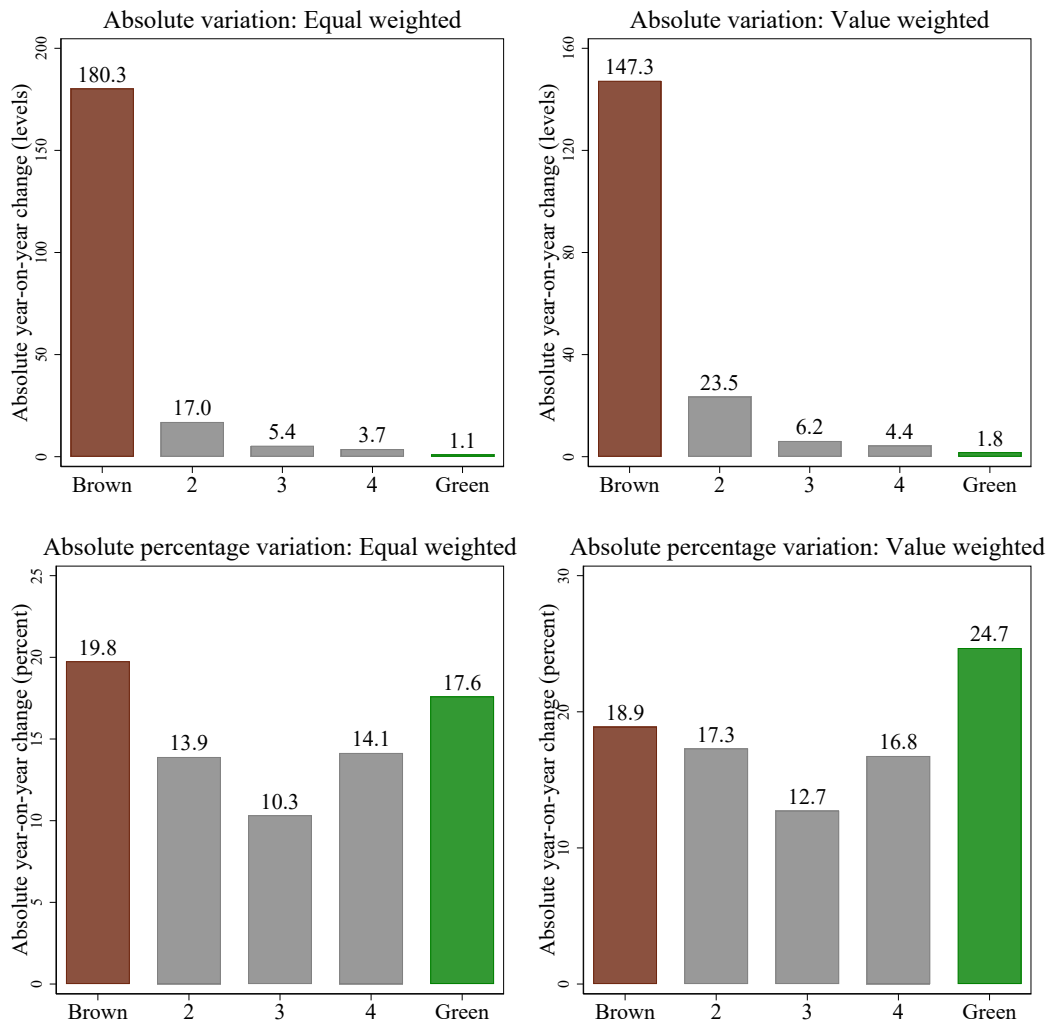
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Figure 1: Average emissions by quintile



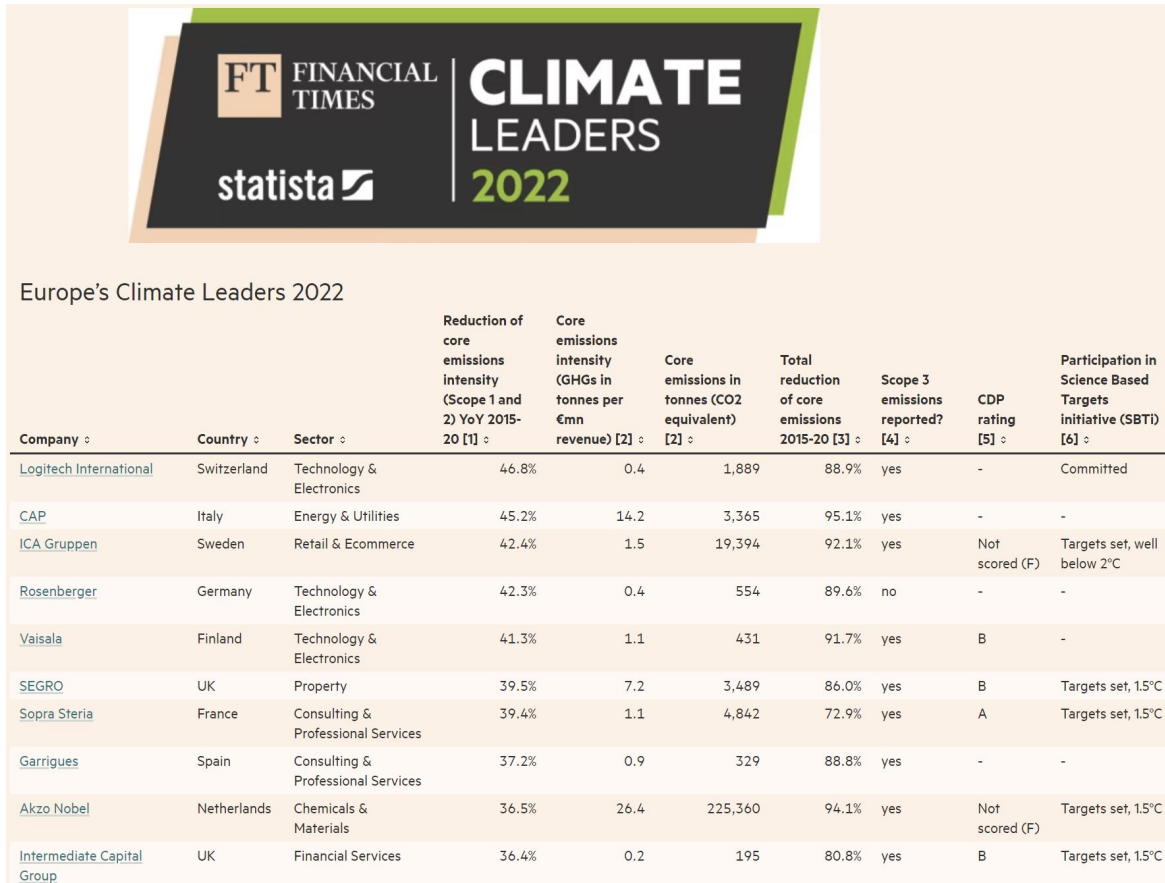
This figure plots the average emissions of scope 1 and scope 2 greenhouse gases by firms. Firms are sorted into quintiles within each year, with quintile 1 representing brown firms with the highest emissions and quintile 5 representing green firms with the lowest emissions. In the left panel, emissions are measured as million tons of CO₂ equivalents. In the right panel, emissions are measured as tons of CO₂ equivalents emitted per million dollars of revenue (emission intensity).

Figure 2: Absolute variation and percentage change in emissions



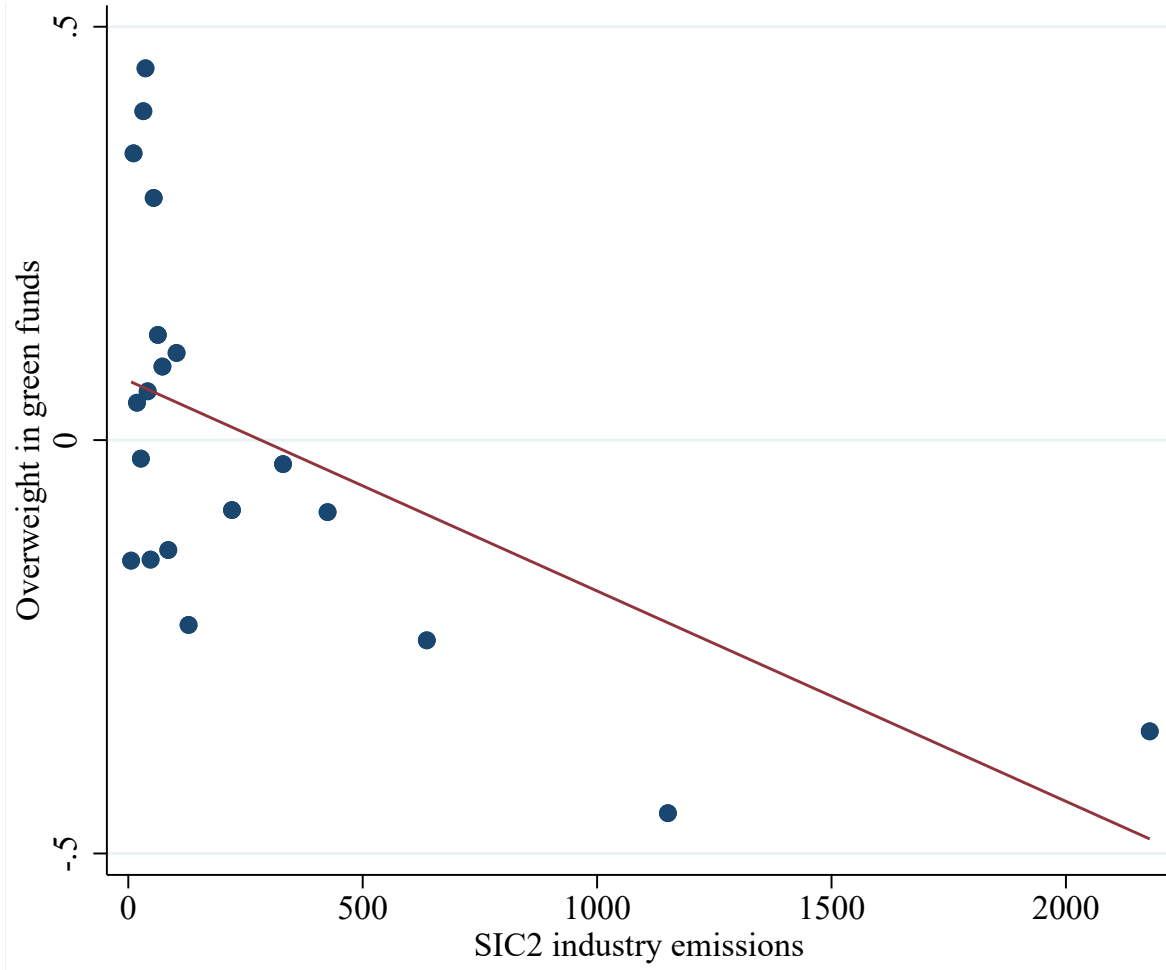
This figure plots year-on-year variation in emissions across quintiles for the level of emissions. Variation in emissions for the top two panels is $|e_{t+1} - e_t|$, the absolute change in scope 1 and scope 2 greenhouse gases emissions intensity, where emissions intensity is measured in tons of CO₂ equivalents emitted per million dollars of revenue. Variation in emissions for the bottom two panels is $|\frac{e_{t+1} - e_t}{e_t} \times 100|$, the absolute percentage change in scope 1 and scope 2 greenhouse gases emissions intensity. Absolute changes and absolute percentage changes are winsorized at the 1% level. In all the panels, quintiles are computed within each fiscal year. Observations in panels on the left are equal weighted, while those in panels on the right are weighted by the firm's market capitalization as a fraction of total CRSP market size in the same year.

Figure 3: Focus on percentage reductions in emissions intensity



This figure reproduces the Financial Times ranking of the top climate leaders of 2022. Firms are ranked according to their percentage reductions in emissions intensity. The top ten climate leaders all started with emissions intensity levels below 35 tons per million dollars of revenue. This can be contrasted with brown firms in our sample, which have emissions intensity levels averaging 1,308 tons per million.

Figure 4: Sustainable fund allocations by SIC2 industry



This figure shows the relation between each SIC2 industry's emissions and the extent to which the industry is overweighted in the aggregate sustainable fund portfolio. Observations underlying the estimate are at the industry-year level, with the industry overweight demeaned by year. Estimates are derived from a regression of the industry's overweight in the aggregate sustainable fund portfolio (relative to the weight implied by the industry's market capitalization) on the industry's emissions (measured as emissions / output). Dots represent a binscatter plot with 20 bins, each representing 5% of the sample.

Table 1: Summary statistics

	Mean	SD	p10	p50	p90
Total emissions	2.9063	14.2767	0.0019	0.0938	3.7277
Emissions intensity (emissions/revenue)	257.9102	733.6114	3.4575	40.6942	534.5153
Absolute changes in emissions	41.5508	138.0794	0.1899	2.2738	83.8643
Absolute percentage changes in emissions	0.1960	1.0431	0.0130	0.0634	0.3352
Changes in emissions	-5.3007	108.4962	-25.1790	-0.4828	12.9887
Annual return	0.1343	0.5298	-0.3835	0.0676	0.6227
Industry annual return	0.1452	0.2213	-0.1106	0.1370	0.4000
Δ ICC	0.0008	0.0265	-0.0265	-0.0000	0.0300
Δ Industry ICC	-0.0002	0.0132	-0.0127	-0.0007	0.0151
Δ ICC composite	0.0085	0.0631	-0.0527	0.0022	0.0795
Δ Industry ICC composite	0.0030	0.0346	-0.0285	-0.0003	0.0407

This table presents summary statistics for our main analysis sample, consisting of observations at the firm-year level. Total emissions is measured as million tons of CO₂ equivalents. Emissions intensity is tons of emissions per million dollars of revenue. Hereafter, we refer to emissions intensity as emissions for brevity. Absolute change in emissions is the absolute value of the annual change in the level of emissions. Absolute percentage change in emissions is the absolute value of the annual fractional change in emissions. Annual return is the annual return of the firm. Industry annual return is the annual value-weighted return within each SIC2 industry, calculated excluding the focal firm. Δ ICC is the annual change in the firm implied cost of capital estimated using the mechanical GLS method, as described in [Lee et al. \(2021\)](#). Δ Industry ICC is the annual value-weighted change in industry ICC, calculated excluding the focal firm. Δ ICC composite is the annual change in the firm implied cost of capital estimated using the composite method, as described in [Lee et al. \(2021\)](#). Δ Industry ICC composite is the annual value-weighted change in industry ICC composite, calculated excluding the focal firm.

Table 2: Absolute change in emissions intensity by quintile

	Absolute changes in emissions		
	(1)	(2)	(3)
Quintile 2	-163.3*** (8.448)	-124.1*** (13.11)	-55.39*** (5.934)
Quintile 3	-175.1*** (8.409)	-140.8*** (12.01)	-72.06*** (5.988)
Quintile 4	-176.6*** (8.393)	-142.8*** (12.04)	-86.44*** (6.258)
Quintile 5	-179.2*** (8.390)	-146.0*** (12.09)	-92.64*** (6.401)
Year FE	Yes	Yes	No
SIC2 industry FE	No	No	Yes
Value-weighted	No	Yes	No
Within SIC2 industry	No	No	Yes
N	24345	24330	24280
R^2	0.262	0.259	0.372

This table shows year-on-year variation in emissions by quintiles representing the level of emissions. The dependent variable is $|e_{t+1} - e_t|$, the absolute change in scope 1 and scope 2 greenhouse gases emissions, where emissions is measured in tons of CO₂ equivalents emitted per million dollars of revenue. We regress the dependent variable on quintile dummies of emissions intensity in year t . Estimated coefficients represent the difference in absolute year-on-year variation in emissions relative to the omitted category, quintile 1 representing brown firms. Standard errors are clustered at the firm-level. In columns (1) and (2), quintiles are computed within each fiscal year, while in column (3), quintiles are computed within each fiscal year \times SIC2 industry. Columns (1) and (2) include year fixed effects, and column (3) includes year and SIC2 industry fixed effects. In column (2) regressions are value-weighted where each observation is weighted by the firm's market capitalization as a fraction of total CRSP market size in the same year. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table 3: Emissions and financial performance

	Changes in emissions	
	(1)	(2)
Brown \times Annual return	-49.95*** (8.150)	
Neutral \times Annual return	1.260 (0.944)	
Green \times Annual return	1.245 (1.101)	
Brown \times Industry annual return		-72.84*** (16.96)
Neutral \times Industry annual return		-0.315 (5.014)
Green \times Industry annual return		1.445 (5.487)
p-value: Brown \times X = Green \times X	0.000	0.000
Type FE	Yes	Yes
Year FE	Yes	Yes
SIC2 industry FE	Yes	Yes
N	23818	24271
R ²	0.0493	0.0432

This table shows changes in firms' emissions following changes in firm or industry financial performance. The dependent variable is $e_{t+1} - e_t$, the change in scope 1 and scope 2 greenhouse gases emissions, where emissions is measured in tons of CO₂ equivalents emitted per million dollars of revenue. We regress the dependent variable on the interactions between firm- or industry-level returns in the previous year and indicators for whether the firm is brown, neutral, or green. All other variables are as define in Table 1. All columns include year fixed effects, SIC2 industry fixed effects, and indicators for whether the firm is brown, neutral, or green. Below each regression, we report the p-value for the test of whether coefficients on the interaction with brown firms and the interaction with green firms are equal. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table 4: Long run changes in emissions and financial performance

	5-year Changes in emissions			
	(1)	(2)	(3)	(4)
Brown \times Annual return	-145.5*** (35.30)			
Neutral \times Annual return	0.748 (5.373)			
Green \times Annual return	-3.234 (3.183)			
Brown \times Industry annual return		-281.4*** (63.45)		
Neutral \times Industry annual return		-40.49*** (14.54)		
Green \times Industry annual return		-36.90** (15.33)		
Brown \times Low annual return			145.3*** (37.92)	
Neutral \times Low annual return			0.574 (6.164)	
Green \times Low annual return			4.317 (5.030)	
Brown \times Low industry annual return				155.7*** (35.45)
Neutral \times Low industry annual return				32.08*** (11.03)
Green \times Low industry annual return				27.11*** (9.674)
p-value: Brown \times X = Green \times X	0.000	0.000	0.000	0.000
Type FE	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes
SIC2 industry FE	Yes	Yes	Yes	Yes
N	12272	12412	12272	12412
R ²	0.130	0.128	0.125	0.126

This table shows long run changes in firms' emissions following changes in firm or industry financial performance in year $t - 1$. The dependent variable is $e_{t+5} - e_t$, the 5-year change in scope 1 and scope 2 greenhouse gases emissions, where emissions is measured in tons of CO₂ equivalents emitted per million dollars of revenue. We regress the dependent variable on the interactions between measures of firm or industry returns in the previous year and indicators for whether the firm is brown (quintile 1 in terms of emissions in year t), neutral (quintiles 2-4), or green (quintile 5). Low annual return (low industry annual return) indicator is equal to one if the firm has an annual return (industry annual return) in the bottom decile within our sample. All other variables are as defined in Table 1. All columns include year fixed effects, indicators for whether the firm is brown, neutral, or green, and SIC2 industry fixed effects. Below each regression, we report the p-value for the test of whether coefficients on the interaction with brown firms and the interaction with green firms are equal. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table 5: Emissions and financial distress

	Changes in emissions			
	(1)	(2)	(3)	(4)
Brown × Low interest coverage	26.15*			
	(14.80)			
Neutral × Low interest coverage	-6.135***			
	(1.189)			
Green × Low interest coverage	-4.218***			
	(1.289)			
Brown × Low Z-score		34.90***		
		(12.96)		
Neutral × Low Z-score		-5.333***		
		(1.273)		
Green × Low Z-score		0.508		
		(2.117)		
Brown × Low annual return			53.74***	
			(10.88)	
Neutral × Low annual return			-4.854***	
			(1.365)	
Green × Low annual return			-4.225**	
			(1.733)	
Brown × Low industry annual return				51.19***
				(11.17)
Neutral × Low industry annual return				-1.077
				(3.303)
Green × Low industry annual return				0.202
				(3.001)
p-value: Brown × X = Green × X	0.041	0.009	0.000	0.000
Type FE	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes
SIC2 industry FE	Yes	Yes	Yes	Yes
N	19747	19069	23818	24271
R ²	0.0404	0.0425	0.0440	0.0433

This table shows changes in firms' emissions following financial distress. The dependent variable is $e_{t+1} - e_t$, the change in scope 1 and scope 2 greenhouse gases emissions, where emissions is measured in tons of CO₂ equivalents emitted per million dollars of revenue. We regress the dependent variable on the interactions between indicators for financial distress in the previous year and indicators for whether the firm is brown (quintile 1 in terms of emissions in year t), neutral (quintiles 2-4), or green (quintile 5). The low interest coverage indicator is equal to one if the firm has positive interest payments and negative earnings, or the firm has an earnings to interest ratio that is in the bottom decile within our sample. The low Z-score indicator is equal to one if the firm has an Altman Z-score in the bottom decile within our sample. Low annual return (low industry annual return) indicator is equal to one if the firm has an annual return (industry annual return) in the bottom decile within our sample. All columns include year fixed effects, indicators for whether the firm is brown, neutral, or green, and SIC2 industry fixed effects. Below each regression, we report the p-value for the test of whether coefficients on the interaction with brown firms and the interaction with green firms are equal. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table 6: Emissions and implied cost of capital (ICC)

	Changes in emissions			
	(1)	(2)	(3)	(4)
Brown \times Δ ICC	680.6*** (140.8)			
Neutral \times Δ ICC	-14.36 (19.15)			
Green \times Δ ICC	-18.40 (16.90)			
Brown \times Δ Industry ICC		452.8* (240.9)		
Neutral \times Δ Industry ICC		-26.56 (62.93)		
Green \times Δ Industry ICC		-44.19 (57.17)		
Brown \times Δ ICC composite			418.3*** (107.3)	
Neutral \times Δ ICC composite			-10.35 (18.38)	
Green \times Δ ICC composite			-22.82 (16.78)	
Brown \times Δ Industry ICC composite				402.1*** (122.8)
Neutral \times Δ Industry ICC composite				19.59 (23.34)
Green \times Δ Industry ICC composite				38.02* (22.98)
p-value: Brown \times X = Green \times X	0.000	0.042	0.000	0.003
Type FE	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes
SIC2 industry FE	Yes	Yes	Yes	Yes
N	15978	24162	6801	22809
R ²	0.0521	0.0389	0.0639	0.0390

This table shows changes in firms' emissions following changes in firm or industry implied cost of capital (ICC). Measures of the ICC are as defined in Table 1. The dependent variable is $e_{t+1} - e_t$, the change in scope 1 and scope 2 greenhouse gases emissions intensity, where emissions intensity is measured in tons of CO₂ equivalents emitted per million dollars of revenue. All columns include year fixed effects, SIC2 industry fixed effects, and indicators for whether the firm is brown, neutral, or green. Below each regression, we report the p-value for the test of whether coefficients on the interaction with brown firms and the interaction with green firms are equal. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table 7: Interaction between leverage and real productivity shocks

	Changes in emissions	
	(1)	(2)
Brown \times Δ Industry ROA	-109.6 (114.3)	75.95 (159.1)
Neutral \times Δ Industry ROA	51.93* (28.21)	41.57 (28.80)
Green \times Δ Industry ROA	178.1*** (44.35)	64.19* (33.60)
Brown \times Low interest coverage \times Δ Industry ROA	-563.8* (305.7)	
Neutral \times Low interest coverage \times Δ Industry ROA	-17.89 (46.53)	
Green \times Low interest coverage \times Δ Industry ROA	184.4** (87.26)	
Brown \times Firm leverage \times Δ Industry ROA		-922.5* (504.3)
Neutral \times Firm leverage \times Δ Industry ROA		16.26 (101.9)
Green \times Firm leverage \times Δ Industry ROA		335.9*** (110.5)
p-value: Brown \times X \times Z = Green \times X \times Z	0.019	0.014
Type \times Low interest coverage	Yes	No
Type \times Firm leverage	No	Yes
Type FE	Yes	Yes
Year FE	Yes	Yes
SIC2 industry FE	Yes	Yes
N	19677	24169
R ²	0.0415	0.0419

This table shows the interaction between leverage and real productivity shocks. The dependent variable is $e_{t+1} - e_t$, the change in scope 1 and scope 2 greenhouse gases emissions, where emissions is measured in tons of CO₂ equivalents emitted per million dollars of revenue. We regress the dependent variable on the interactions between firm leverage (as measured by an indicator for low interest coverage or the firm's debt-to-value ratio), the change in industry ROA, and indicators for whether the firm is brown (quintile 1 in terms of emissions in year t), neutral (quintiles 2-4), or green (quintile 5). The low interest coverage indicator is equal to one if the firm has positive interest payments and negative earnings, or the firm has an earnings to interest ratio that is in the bottom decile within our sample. All other variables are as defined in Table 1. All columns include year fixed effects, indicators for whether the firm is brown, neutral, or green, the interactions between firm type and firm leverage (or indicator for low interest coverage), and SIC2 industry fixed effects. Below each regression, we report the p-value for the test of whether coefficients on the interaction with brown firms and the interaction with green firms are equal. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table 8: Dividend demand shocks to the cost of capital

	Changes in emissions	
	(1)	(2)
Brown \times High dividend yield firm \times Dividend demand	-89.78*** (32.27)	
Neutral \times High dividend yield firm \times Dividend demand	2.061 (3.350)	
Green \times High dividend yield firm \times Dividend demand	-2.593 (2.325)	
Brown \times High dividend yield firm \times High dividend demand		-58.01*** (17.35)
Neutral \times High dividend yield firm \times High dividend demand		-0.368 (1.852)
Green \times High dividend yield firm \times High dividend demand		-0.597 (1.047)
p-value: Brown \times X \times Z = Green \times X \times Z	0.007	0.001
Type \times Dividend demand	Yes	No
Type \times High dividend demand	No	Yes
Type FE	Yes	Yes
Year FE	Yes	Yes
SIC2 industry FE	Yes	Yes
N	16605	16605
R ²	0.0550	0.0553

This table shows the relationship between emissions and dividend demand shocks. The dependent variable is $e_{t+1} - e_t$, the change in scope 1 and scope 2 greenhouse gases emissions, where emissions is measured in tons of CO₂ equivalents emitted per million dollars of revenue. Dividend demand is the value-weighted interim return (in %) between the dividend announcement day and the ex-dividend day across all dividend payment events in the previous year. The high dividend demand indicator represents whether the interim return was above the median over our sample period. High dividend yield firm is an indicator for whether the firm had a dividend yield above the median of dividend payers in the prior year. All columns control for the direct effects and interactions of (High) dividend demand, indicators for whether the firm is brown, neutral, or green, year fixed effects, and SIC2 industry fixed effects. Below each regression, we report the p-value for the test of whether coefficients on the interaction with brown firms and the interaction with green firms are equal. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table 9: Portfolio holdings of sustainable funds and changes in emissions

	Overweight in green funds			
	(1)	(2)	(3)	(4)
Emissions	-0.00726*** (0.00237)	-0.00808*** (0.00253)	-0.00697*** (0.00233)	-0.00764*** (0.00248)
$\Delta_{t,t-1}$ Emissions (changes in levels)	-0.00196 (0.00554)			
$\Delta_{t,t-2}$ Emissions (changes in levels)		0.000651 (0.00455)		
$\Delta_{t,t-1}$ Emissions (changes in percents)			-0.106*** (0.0385)	
$\Delta_{t,t-2}$ Emissions (changes in percents)				-0.0584** (0.0279)
Year FE	Yes	Yes	Yes	Yes
N	24345	21118	24345	21118
R ²	0.0106	0.0113	0.0108	0.0114

This table shows how the relation between the holdings of green investment funds and emissions varies depending on how changes in emissions are measured. The dependent variable measures the extent to which a firm is overweighted by sustainable funds relative to the stock's weight in a value-weighted market portfolio (overweight is calculated as $\frac{w_{GF} - w_{mkt}}{w_{mkt}}$, where w_{GF} is the stock's weight in aggregate sustainable fund portfolio and w_{mkt} is the stock's weight in a value-weighted market portfolio). All columns control for the level of emissions. Columns (1) and (2) control for the one- and two-year change in the level of emissions, respectively. Columns (3) and (4) control for the one- and two-year percentage change in emissions, respectively. All columns include year fixed effects. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table 10: Environmental ESG ratings and changes in emissions

	Environmental score			
	(1)	(2)	(3)	(4)
Emissions	-0.0190*** (0.00346)	-0.0197*** (0.00361)	-0.0188*** (0.00348)	-0.0196*** (0.00364)
$\Delta_{t,t-1}$ Emissions (changes in levels)	-0.00514 (0.00748)			
$\Delta_{t,t-2}$ Emissions (changes in levels)		0.00172 (0.00756)		
$\Delta_{t,t-1}$ Emissions (changes in percents)			-0.130*** (0.0347)	
$\Delta_{t,t-2}$ Emissions (changes in percents)				-0.0874*** (0.0256)
Year FE	Yes	Yes	Yes	Yes
N	9887	8568	9887	8568
R ²	0.155	0.167	0.156	0.169

This table shows how the relation between ESG environmental ratings and emissions varies depending on how changes in emissions are measured. The dependent variable is the MSCI ESG environmental score. All columns control for the level of emissions. Columns (1) and (2) control for the one- and two-year change in the level of emissions, respectively. Columns (3) and (4) control for the one- and two-year percentage change in emissions, respectively. All columns include year fixed effects. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

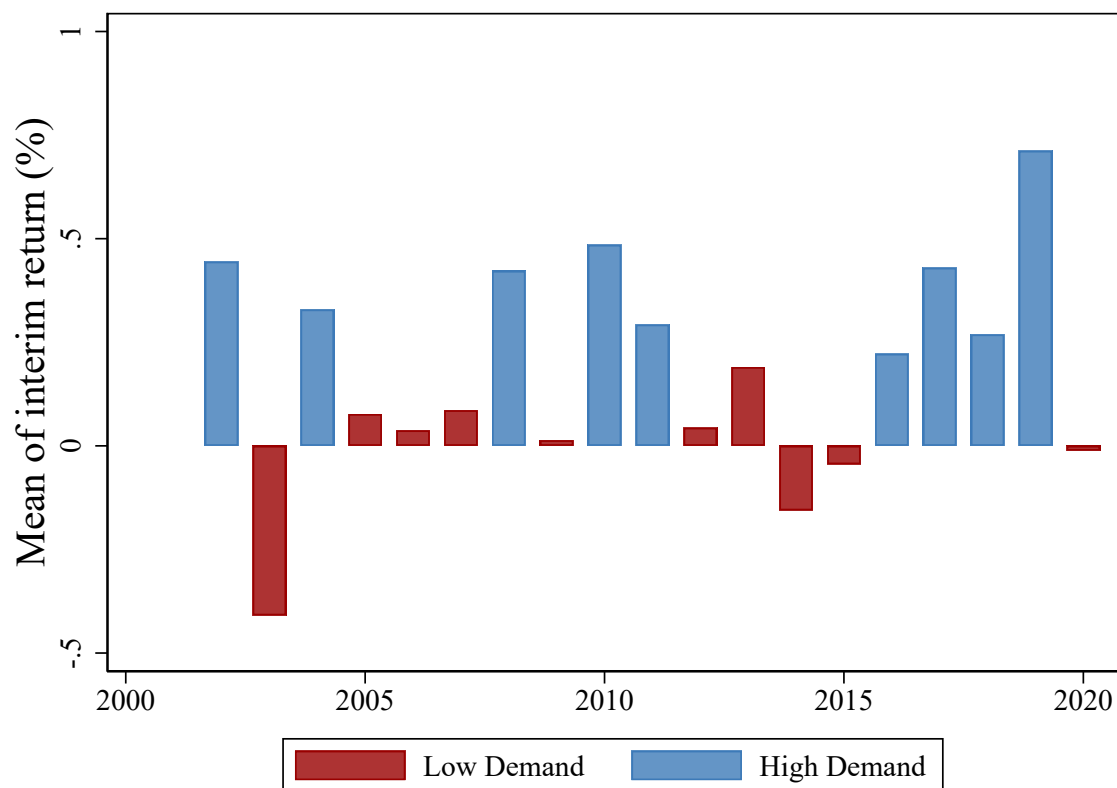
Table 11: Sustainable investing and changes in emissions by firm type

	Overweight in green funds		Environmental score	
	(1)	(2)	(3)	(4)
Emissions	-0.00633** (0.00308)	-0.00608** (0.00303)	-0.0161*** (0.00444)	-0.0155*** (0.00464)
Brown $\times \Delta_{t,t-1}$ Emissions (changes in percents)	-0.0142 (0.0734)		-0.133* (0.0698)	
Neutral $\times \Delta_{t,t-1}$ Emissions (changes in percents)	-0.161*** (0.0553)		-0.121** (0.0538)	
Green $\times \Delta_{t,t-1}$ Emissions (changes in percents)	-0.199*** (0.0574)		-0.146** (0.0589)	
Brown $\times \Delta_{t,t-2}$ Emissions (changes in percents)		0.00814 (0.0473)		-0.0836 (0.0526)
Neutral $\times \Delta_{t,t-2}$ Emissions (changes in percents)		-0.0908** (0.0385)		-0.0673* (0.0364)
Green $\times \Delta_{t,t-2}$ Emissions (changes in percents)		-0.169** (0.0704)		-0.147*** (0.0489)
p-value: Brown $\times X =$ Green $\times X$	0.050	0.042	0.890	0.370
Type FE	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes
N	24345	21118	9887	8568
R ²	0.0110	0.0119	0.159	0.173

This table shows how sustainable investing differentially reacts to percentage changes in firm emissions depending on whether the firm is brown, neutral, or green. The dependent variable in Columns (1) and (2) is the stock's overweight in green investment funds as defined in Table 9. The dependent variable in Columns (3) and (4) is the stock's MSCI KLD environmental rating as defined in Table 11. All columns include year fixed effects and indicators for whether the firm is brown, neutral, or green. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Online Appendix for
Counterproductive Sustainable Investing
Samuel M. Hartzmark Kelly Shue

Figure A1: Dividend payout demand



This figure shows the value-weighted interim return between the dividend announcement day and the ex-dividend date for all years from 2002 to 2020. "Low demand" and "High demand" correspond to years with interim returns below and above the median during our sample period, respectively..

Table A1: Absolute change in emissions scope 1 intensity by quintile

	Absolute changes in emissions		
	(1)	(2)	(3)
Quintile 2	-148.8*** (7.901)	-113.9*** (11.62)	-45.30*** (5.589)
Quintile 3	-156.9*** (7.880)	-126.1*** (10.84)	-61.62*** (5.633)
Quintile 4	-158.1*** (7.858)	-126.6*** (10.75)	-72.22*** (5.802)
Quintile 5	-159.1*** (7.870)	-127.9*** (10.78)	-79.87*** (6.044)
Year FE	Yes	Yes	No
Year \times SIC2 FE	No	No	Yes
Value-weighted	No	Yes	No
Within SIC2 industry	No	No	Yes
N	24345	24330	24280
R^2	0.259	0.253	0.385

This table shows year-on-year variation in emissions by quintiles representing the level of emissions. The dependent variable is $|e_{t+1} - e_t|$, the absolute change in scope 1 greenhouse gases emissions, where emissions is measured in tons of CO₂ equivalents emitted per million dollars of revenue. We regress the dependent variable on quintile dummies of emissions intensity in year t . Estimated coefficients represent the difference in absolute year-on-year variation in emissions relative to the omitted category, quintile 1 representing brown firms. Standard errors are clustered at the firm-level. In columns (1) and (2), quintiles are computed within each fiscal year, while in column (3), quintiles are computed within each fiscal year \times SIC2 industry. Columns (1) and (2) include year fixed effects, and column (3) includes year and SIC2 industry fixed effects. In column (2) regressions are value-weighted where each observation is weighted by the firm's market capitalization as a fraction of total CRSP market size in the same year. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table A2: Absolute change in emissions scope 2 intensity by quintile

	Absolute changes in emissions		
	(1)	(2)	(3)
Quintile 2	-17.13*** (1.154)	-23.23*** (3.464)	-11.89*** (0.991)
Quintile 3	-20.05*** (1.159)	-25.71*** (3.452)	-13.83*** (0.999)
Quintile 4	-20.88*** (1.164)	-26.35*** (3.522)	-14.56*** (1.005)
Quintile 5	-21.42*** (1.150)	-27.27*** (3.457)	-15.86*** (1.021)
Year FE	Yes	Yes	No
Year \times SIC2 FE	No	No	Yes
Value-weighted	No	Yes	No
Within SIC2 industry	No	No	Yes
N	24345	24330	24280
R^2	0.156	0.213	0.253

This table shows year-on-year variation in emissions by quintiles representing the level of emissions. The dependent variable is $|e_{t+1} - e_t|$, the absolute change in scope 2 greenhouse gases emissions, where emissions is measured in tons of CO₂ equivalents emitted per million dollars of revenue. We regress the dependent variable on quintile dummies of emissions intensity in year t . Estimated coefficients represent the difference in absolute year-on-year variation in emissions relative to the omitted category, quintile 1 representing brown firms. Standard errors are clustered at the firm-level. In columns (1) and (2), quintiles are computed within each fiscal year, while in column (3), quintiles are computed within each fiscal year \times SIC2 industry. Columns (1) and (2) include year fixed effects, and column (3) includes year and SIC2 industry fixed effects. In column (2) regressions are value-weighted where each observation is weighted by the firm's market capitalization as a fraction of total CRSP market size in the same year. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table A3: Emissions and financial performance: value-weighted

	Changes in emissions	
	(1)	(2)
Brown \times Annual return	-79.32*** (15.88)	
Neutral \times Annual return	4.305 (2.949)	
Green \times Annual return	5.358* (2.936)	
Brown \times Industry annual return		-189.4*** (29.99)
Neutral \times Industry annual return		2.179 (7.010)
Green \times Industry annual return		-0.671 (6.697)
p-value: Brown \times X = Green \times X	0.000	0.000
Type FE	Yes	Yes
Year FE	Yes	Yes
SIC2 industry FE	Yes	Yes
N	23811	24263
R ²	0.0959	0.113

This table repeats the analysis in Table 3 using value-weighted method. Compared with Table 3, regressions here are value-weighted where each observation is weighted by the firm's market capitalization as a fraction of total CRSP market size in the same year. Below each regression, we report the p-value for the test of whether coefficients on the interaction with brown firms and the interaction with green firms are equal. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table A4: Long run changes in emissions with control for interim returns

	5-year Changes in emissions			
	(1)	(2)	(3)	(4)
Brown × Annual return	-160.4*** (37.78)			
Neutral × Annual return	-0.0625 (5.863)			
Green × Annual return	-3.954 (3.278)			
Brown × Industry annual return		-311.8*** (74.09)		
Neutral × Industry annual return		-36.78** (14.80)		
Green × Industry annual return		-37.34** (14.61)		
Brown × Low annual return			148.6*** (37.81)	
Neutral × Low annual return			0.304 (6.243)	
Green × Low annual return			4.062 (4.996)	
Brown × Low industry annual return				163.6*** (35.37)
Neutral × Low industry annual return				30.18*** (11.62)
Green × Low industry annual return				19.94** (9.594)
p-value: Brown × X = Green × X	0.000	0.000	0.000	0.000
Interim return FE	Yes	Yes	Yes	Yes
Type FE	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes
SIC2 industry FE	Yes	Yes	Yes	Yes
N	12089	12216	12089	12216
R ²	0.136	0.134	0.128	0.134

This table repeats the analysis in Table 4 with the addition of control variables for the intersection between firm type (brown, neutral or green) and the firm or industry annual returns in the interim period, years t to $t + 4$. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table A5: Emissions and financial distress: value-weighted

	Changes in emissions			
	(1)	(2)	(3)	(4)
Brown × Low interest coverage	56.82*			
	(30.26)			
Neutral × Low interest coverage	-5.050***			
	(1.722)			
Green × Low interest coverage	-5.826*			
	(3.325)			
Brown × Low Z-score		47.37*		
		(24.72)		
Neutral × Low Z-score		-0.682		
		(2.495)		
Green × Low Z-score		5.818*		
		(3.192)		
Brown × Low annual return			40.77	
			(26.26)	
Neutral × Low annual return			-9.166**	
			(3.744)	
Green × Low annual return			-11.77***	
			(4.177)	
Brown × Low industry annual return				99.70***
				(20.39)
Neutral × Low industry annual return				-1.845
				(5.300)
Green × Low industry annual return				-2.658
				(4.072)
p-value: Brown × X = Green × X	0.041	0.092	0.038	0.000
Type FE	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes
SIC2 industry FE	Yes	Yes	Yes	Yes
N	19732	19057	23811	24263
R ²	0.0792	0.0805	0.0791	0.101

This table repeats the analysis in Table 5 using value-weighted method. Compared with Table 5, regressions here are value-weighted where each observation is weighted by the firm's market capitalization as a fraction of total CRSP market size in the same year. Below each regression, we report the p-value for the test of whether coefficients on the triple interaction term for brown firms and the triple interaction term for green firms are equal. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.

Table A6: Emissions and implied cost of capital (ICC): value-weighted

	Changes in emissions			
	(1)	(2)	(3)	(4)
Brown \times Δ ICC	1214.9*** (320.4)			
Neutral \times Δ ICC	-37.94 (39.79)			
Green \times Δ ICC	5.460 (30.17)			
Brown \times Δ Industry ICC		434.3* (228.1)		
Neutral \times Δ Industry ICC		13.92 (76.92)		
Green \times Δ Industry ICC		15.64 (59.02)		
Brown \times Δ ICC composite			603.8*** (182.7)	
Neutral \times Δ ICC composite			7.578 (45.87)	
Green \times Δ ICC composite			-4.907 (32.36)	
Brown \times Δ Industry ICC composite				390.6** (168.4)
Neutral \times Δ Industry ICC composite				49.17 (37.14)
Green \times Δ Industry ICC composite				73.42** (31.35)
p-value: Brown \times X = Green \times X	0.000	0.070	0.001	0.041
Type FE	Yes	Yes	Yes	Yes
Year FE	Yes	Yes	Yes	Yes
SIC2 industry FE	Yes	Yes	Yes	Yes
N	15976	24149	6800	22797
R ²	0.0993	0.0772	0.114	0.0721

This table repeats the analysis in Table 6 using value-weighted method. Compared with Table 6, regressions here are value-weighted where each observation is weighted by the firm's market capitalization as a fraction of total CRSP market size in the same year. Below each regression, we report the p-value for the test of whether coefficients on the triple interaction term for brown firms and the triple interaction term for green firms are equal. *, **, and *** indicate significance at the 10%, 5%, and 1% levels, respectively. Standard errors are in parentheses and are clustered at the firm-level.